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MUNICIPALITY OF THE COUNTY OF ANNAPOLIS

SPECIAL COMMITTEE OF THE WHOLE AGENDA

Thursday, February 19, 2026

10:00 a.m.



| | | |
|--------------|------------|----------------------------------|
| PAGES | 1. | ROLL CALL |
| | 2. | DISCLOSURE OF INTEREST |
| | 3. | APPROVAL OF AGENDA |
| | 4. | NEW BUSINESS |
| 3-34 | 4.1 | 2026-2027 Draft Operating Budget |
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| | 5. | ADJOURNMENT |



INFORMATION REPORT

Report To: Committee of the Whole
Meeting Date: February 19, 2026
Prepared By: Paul Wills, Director of Finance
Subject: 2026-2027 Draft Operating Budget

ORIGIN

This report highlights for Council the items that have changed significantly year over year for the draft 2026-2027 Operating Budget.

LEGISLATIVE AUTHORITY

Section 451(1) the *Municipal Government Act* states:

Prescription of accounting methods

451 (1) The Minister may prescribe the

- (a) system of accounting to be used by municipalities and the form in which records shall be kept and funds accounted for;
- (b) information to be provided by municipalities to the Minister and when it shall be provided;
- (c) manner in which municipal accounts are to be audited and the reports to be provided by municipal auditors;
- (d) circumstances and manner in which a report or submission to the Minister is to be certified by an auditor;
- (e) minimum information to be included in a management letter;
- (f) form to be used for a type of report or submission to the Minister.

(2) The exercise by the Minister of the authority contained in subsection (1) is regulations within the meaning of the Regulations Act.

(3) The Minister may prescribe different systems for different classes of municipality.

Financial Reporting and Accounting Manual – Department of Municipal Affairs

Section 2(4) Minimum Standards for Financial and Statistical Reporting Requirement

(a) Section 451(1)(b) of the *Municipal Government Act* states that the Minister may prescribe the information to be provided by the municipalities and villages to the Minister and when it shall be provided.

(b) Municipalities and villages must submit the following reports on or before the following dates.

| Report | Required Date for Submission |
|---|------------------------------|
| 6. Statements of Estimates (A and B) – see Section 4(5) | September 30 |

BACKGROUND

Over the past several years the County has approved the operating budget in March/April each year. In order achieve this timeline the operating budget process started in mid-November.

DISCUSSION

In preparation of the upcoming Operating Budget Session, here are some areas that impact the draft operating budget are as follows:

- The draft operating budget is rounded to the nearest hundredth dollar and not to the nearest dollar. On a \$29 million budget, budgeting to the nearest dollar is immaterial.
- **Property Tax Revenues** are up \$1.6 million mainly due to an increase in the residential assessment, removal of the cap on properties sold, and a projected increase in the Deed Transfer Tax.
- **General Government Services Expenses** are up mainly due to the reallocation of personnel from Recreation & Cultural Services to General Government Services to better align their function with the proper cost centre, a \$400k transfer to operating reserves, and a request for an additional FT for Economic Development Officer and Education contributions are calculated to increase by almost \$300k.
- **Protective Services Expenses** are up mainly due to an increase in RCMP costs for one additional officer from the 2025-2026 budget year.
- **Transportation Services Expenses** are down due to an increase to road contracts appearing to be low for the current year which are offset by reductions in Transit costs, and final debt payments occurring in 2025-2026.
- **Environmental Health Services** expenses are up due to a reallocation of Public Works salaries and benefits to properly reflect where time is spent, an increase to the sewer reserves which are offset by a reduction in solid waste costs due to the implementation of the EPR regulations.
- **Environmental Development Services** are mainly reduced due to contracts budgeted to be done by outside consultants are now being done in house.
- **Recreation & Cultural Services Expenses** are up mainly due to a reallocation of Public Works salaries and benefits to properly reflect where time is spent.

FINANCIAL IMPLICATIONS

The financial implications of early budget approval can be significant, as it may lead to a more streamlined and efficient budgeting process. Early approval can result in quicker decision-making and resource allocation, which can be beneficial for both the government and the public.

POLICY IMPLICATIONS

There are no policy impacts resulting from this report.

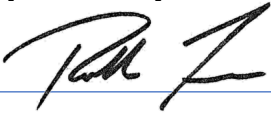
ATTACHMENTS

N/A

Prepared by:

Paul Wills, CPA, CMA
Director of Finance

Approved by:



Rob Frost
Chief Administrative Officer

Approval Date:

February 13, 2026

(Date)

**Municipality of the County of Annapolis
2026 - 2027 Draft Budget**

| Revenues | 25/26 Budget | Actuals | | Budget Increase (Decrease) | Variance Percentage | Explanation |
|--|--------------|-------------------|-------------------|-------------------------------|---------------------|---|
| | | December 31, 2025 | 26/27 Budget | | | |
| Property Taxation | 24,040,013 | 23,987,503 | 25,716,600 | 1,676,587 | 7.0% | Residential Taxes up \$1.3 million due to cap being removed on properties sold, Deed Transfer Tax up \$250k |
| Grants in Lieu | 1,207,989 | 940,377 | 1,198,000 | - 9,989 | -0.8% | |
| Conditional Grants | 110,980 | 42,712 | 102,400 | - 8,580 | -7.7% | |
| Unconditional Grants | 958,842 | 631,877 | 1,003,900 | 45,058 | 4.7% | \$50k for Towns Foundation Grant not in last years budget |
| Collections for Other Governments | 431,213 | 417,909 | 461,000 | 29,787 | 6.9% | |
| User Fees | 26,800 | 20,588 | 23,100 | - 3,700 | -13.8% | |
| Other Own Source Revenues | 528,738 | 541,914 | 572,200 | 43,462 | 8.2% | Mainly due to Interest on bank account, and receivables |
| Total Revenues | 27,304,576 | 26,582,880 | 29,077,200 | 1,772,624 | 6.5% | |

| Expenditures | 25/26 Budget | Actuals | | Budget Increase (Decrease) | Variance Percentage | Explanation |
|---|--------------|-------------------|------------------|-------------------------------|---------------------|---|
| | | December 31, 2025 | 26/27 Budget | | | |
| <u>General Government Services</u> | | | | | | |
| Council | 1,225,780 | 1,016,282 | 1,200,300 | - 25,480 | -2.1% | \$15k allocated to Water and Sewer |
| Boards & Committees | 20,500 | 3,269 | 22,300 | 1,800 | 8.8% | |
| CAO | 257,973 | 170,786 | 474,400 | 216,427 | 83.9% | Communications personal salary (\$74k), benefits (\$20k), and expenses moved here, Economic Development Officer salary (\$78k) and benefits (\$22k) added, \$20k for Economic Development funds, \$12k allocated to Water and Sewer |
| Clerk | 296,326 | 145,356 | 327,700 | 31,374 | 10.6% | |
| Accounting | 1,737,187 | 1,386,657 | 2,261,100 | 523,913 | 30.2% | \$400k transfer to Reserves, \$40k increase to PVSC, \$20k increase in Travel, \$100k increase allocated to Water and Sewer |
| IT | 425,504 | 293,894 | 458,600 | 33,096 | 7.8% | \$40k for additional Tech support, \$5k allocated to Water and Sewer |
| HR | 140,056 | 75,203 | 131,100 | - 8,956 | -6.4% | \$9k reduction for leave in 2025-2026, \$3k allocated to Water and Sewer |

| | | | | | | | |
|--|-------------------|------------------|-------------------|---|------------------|--------|--|
| Corporate Services | 825,016 | 682,049 | 763,400 | - | 61,616 | -7.5% | \$16k allocated to Water and Sewer, \$50k added for Policy Development Support, \$100k reduction in allocation to reserves (Covered in Accounting) |
| Administration Building | 156,500 | 38,365 | 127,100 | - | 29,400 | -18.8% | \$47k reduction in debt payments (paid off in 2025), \$10k increase in cleaning fees (new contract), \$10k increase in maintenance |
| Middleton Satellite Office | 25,710 | 18,935 | 53,100 | | 27,390 | 106.5% | Mainly due to seeking for a larger office |
| AVRCE | 5,394,247 | 4,028,184 | 5,693,300 | | 299,053 | 5.5% | |
| Transfers to Other Governments | 287,829 | 287,541 | 307,000 | | 19,171 | 6.7% | Based on increase assessment (Village of Lawrencetown) |
| | <u>10,792,630</u> | <u>8,146,522</u> | 11,819,400 | | <u>1,026,770</u> | 12.6% | |
| <u>Protective Services</u> | | | | | | | |
| Fire | 2,695,457 | 1,073,322 | 2,725,300 | | 29,843 | 1.1% | Fire Operating Grants up \$20k due to CPI increase |
| Police | 4,391,648 | 3,116,246 | 4,584,100 | | 192,452 | 4.4% | Based on actual compliment plus one additional officer from 2025-2026 plus 5% |
| Building & Fire Inspection | 462,544 | 306,182 | 508,500 | | 45,956 | 9.9% | \$21k due to new BI training, |
| Animal Control | 113,016 | 96,301 | 136,100 | | 23,084 | 20.4% | \$15k increase due to pay increases and benefits |
| Bylaw | 180,705 | 101,321 | 201,700 | | 20,995 | 11.6% | \$16.3k due to pay increases and benefits, \$4.5k due to increase training |
| REMO | 119,244 | 294,854 | 131,500 | | 12,256 | 10.3% | Municipal portion of Remo readiness grant |
| | <u>7,962,615</u> | <u>4,988,228</u> | 8,287,200 | | <u>324,585</u> | 6.5% | |
| <u>Transportation Services</u> | | | | | | | |
| Roads & Traffic Control | 365,425 | 260,770 | 486,500 | | 121,075 | 33.1% | |
| Transit | 824,927 | 656,289 | 795,500 | - | 29,427 | -3.6% | Based on our portion of Tidal Transit Authority (formerly Kings Transit Authority) budget |
| Streetlights | 214,335 | 137,390 | 211,700 | - | 2,635 | -1.2% | |
| Admin | 841,744 | 849,982 | 874,000 | | 32,256 | 3.8% | |
| Public Works Facilities | 155,180 | 149,712 | 78,900 | - | 76,280 | -49.2% | \$50k reduction West Paradise Debt paid off in 2025-2026, \$30k allocation to water |
| Fleet | 277,000 | 192,320 | 221,500 | - | 55,500 | -20.0% | \$67k allocated to water |
| | <u>2,678,611</u> | <u>2,246,463</u> | 2,668,100 | - | <u>10,511</u> | -0.5% | |
| <u>Enviromental Health Services</u> | | | | | | | |
| County Sewer Admin | 630,972 | 2,911 | 835,600 | | 204,628 | 32.4% | \$85k increase in direct wages and benefits for Admin, \$122k increase in transferred to reserves |

| | | | | | | |
|--|------------------|------------------|-------------------------|----------------|--------|---|
| County Sewer Treatment | 449,431 | 430,162 | 652,900 | 203,469 | 45.3% | \$47k increase in direct wages, \$90k increase due to plant upgrades, \$35k budget error 2025-2026, \$47k for Building Extention and SCADA Upgrades |
| County Sewer Collection | 173,693 | 145,793 | 278,600 | 104,907 | 60.4% | \$40k increase in direct wages and benefits, \$46k increase for pumps and lift station maintenace, \$5k increase in lift station structure maintenace, \$6k in easements |
| BT Sewer Admin | 123,060 | 616 | 231,400 | 108,340 | 88.0% | \$66k increase in direct wages and benefits for Admin, additional \$44k transferred to reserves |
| BT Sewer Treatment | 64,589 | 46,526 | 66,200 | 1,611 | 2.5% | |
| BT Sewer Collection | 199,028 | 13,601 | 187,900 | 11,128 | -5.6% | |
| Solid Waste | 1,988,748 | 1,638,829 | 1,605,000 | 383,748 | -19.3% | Based on our portion of Valley Waste budget |
| | <u>3,629,520</u> | <u>2,278,438</u> | <u>3,857,600</u> | <u>228,080</u> | 10.0% | |
| <u>Enviromental Development Services</u> | | | | | | |
| Planning and Development | 728,692 | 453,781 | 712,100 | 16,592 | -2.3% | \$57k reduction in contracts plan being done in house now |
| <u>Recreation & Cultural Services</u> | | | | | | |
| Community Development | 922,828 | 473,586 | 863,400 | 59,428 | -6.4% | \$85k reduction for contacts for Valley Ren (moved to CAO under Economic Development) |
| Raven Haven | 57,484 | 49,224 | 61,700 | 4,216 | 7.3% | |
| Sports Hub | 66,500 | 65,676 | 52,500 | 14,000 | -21.1% | \$14k reduction for repair work budgeted in 2025-2026 |
| Bridgetown Arena | 63,014 | 99,390 | 119,000 | 55,986 | 88.8% | \$40k increase in Arena operating expenses, low number in 2025-2026, \$10k new Refridgeration Contract |
| Bridgetown Pool | 8,000 | 5,000 | 10,000 | 2,000 | 25.0% | |
| Parks & Trails | 240,157 | 68,732 | 461,600 | 221,443 | 92.2% | \$183k increase in direct wages, additional \$80k transfered to reserves, \$28k in maintenace and operational materials, \$15k increase Jubilee park, \$15k Bear River Comfort Station, offset by \$50k reduction for strategic initiatives |
| Library Services | 154,526 | 106,909 | 164,600 | 10,074 | 6.5% | \$52k increase in Regional Library request, \$4k increase in cleaning fees |
| | <u>1,512,509</u> | <u>868,518</u> | <u>1,732,800</u> | <u>220,291</u> | 25.4% | |
| Total Expenditures | 27,304,576 | 18,981,950 | 29,077,200 | 1,772,624 | 6.5% | |
| | - | 1 | - | | | |

| GL | GL Name | SAP Cost Centre | 21/22 Actual | 22/23 Actual | 23/24 Actual | 24/25 Actual | 25/26 Budget | 26/27 Budget |
|---------------------------|---|-----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES | | | | | | | | |
| Property Taxation | | | | | | | | |
| 4000 | Residential Taxes | CORPSERV | 11,689,365 | 12,695,172 | 14,262,534 | 15,609,059 | 16,795,294 | 18,054,600 |
| 4001 | Commercial Taxes | CORPSERV | 1,002,270 | 1,016,033 | 1,164,474 | 1,336,502 | 1,376,131 | 1,382,500 |
| 4004 | Resource Taxes | CORPSERV | 529,861 | 588,588 | 682,724 | 779,313 | 813,504 | 855,900 |
| 4005 | Recreational Property Taxes | CORPSERV | 6,548 | 6,875 | 7,220 | 7,581 | 7,958 | 8,000 |
| 4010 | Forest Property - less than 50,000 | CORPSERV | 9,729 | 8,750 | 8,749 | 8,749 | 8,628 | 8,200 |
| 4011 | Forest Property - greater than 50,000 | CORPSERV | 55,532 | 54,709 | 54,067 | 53,569 | 53,051 | 52,600 |
| 4012 | Bridgetown Hydrant Rates | BREVPROTBT | 146,008 | 148,500 | 171,586 | 195,866 | 205,482 | 221,400 |
| 4013 | Bridgetown Community Rate - residential | CORPSERV | 304,633 | 239,480 | 207,022 | 251,239 | 135,510 | 213,500 |
| 4014 | Bridgetown Community Rate - commercial | CORPSERV | 105,746 | 60,739 | 60,738 | 74,808 | 36,910 | 54,800 |
| 4015 | County Hydrant Rates | REVPROT | 249,046 | 250,919 | 266,541 | 237,102 | 275,164 | 211,900 |
| 4019 | Paving Rate - Brookside/Pine Grove | REVFISC | 4,783 | 4,596 | 4,552 | 4,602 | 4,606 | 4,600 |
| 4021 | Streetlighting Area Rates | PWSERV | 189,619 | 195,734 | 217,744 | 203,197 | 214,335 | 228,800 |
| 4033 | Paving Rate - Chipman/Baxter | REVFISC | 966 | 922 | 878 | 833 | 848 | - |
| 4034 | Paving Rate - Cameron Drive | REVFISC | 1,081 | 1,033 | 986 | 957 | 956 | 600 |
| 4035 | Fire Capital Rates | REVPROT | 656,373 | 712,975 | 803,329 | 884,782 | 953,559 | 1,021,100 |
| 4036 | Paving Rate - Bradley Street | REVFISC | 1,367 | 1,336 | 1,307 | 1,278 | 1,254 | 1,300 |
| 4037 | Paving Rate - Ward Estates | REVFISC | 3,076 | 3,047 | 3,018 | 2,989 | 2,960 | 2,900 |
| 4039 | Water Supply Lending Program | | 1,826 | 1,761 | 1,696 | - | - | - |
| 4040 | County Sewer Rates | SEWERREV | 1,181,246 | 1,107,123 | 1,157,749 | 1,251,744 | 1,254,095 | 1,267,800 |
| 4041 | Bridgetown Sewer Rates | BSEWERREBT | 154,880 | 299,529 | 314,636 | 320,519 | 386,677 | 362,900 |
| 4090 | Deed Transfer Taxes | CORPSERV | 2,726,951 | 2,163,601 | 1,786,659 | 2,052,332 | 1,500,000 | 1,750,000 |
| 4097 | Wind Turbine Taxes | CORPSERV | 12,580 | 12,706 | 12,833 | 12,961 | 13,091 | 13,200 |
| | | | 19,033,486 | 19,574,128 | 21,191,042 | 23,289,982 | 24,040,013 | 25,716,600 |
| Grants in Lieu | | | | | | | | |
| 4250 | Federal Grant in Lieu | CORPSERV | 127,289 | 118,539 | 127,438 | 136,710 | 131,285 | 124,800 |
| 4300 | CBC Grant in Lieu | CORPSERV | 1,249 | 1,330 | 1,377 | 1,525 | 1,576 | 1,600 |
| 4320 | PNS Payment in Lieu | CORPSERV | 223,542 | 226,249 | 231,558 | 253,222 | 251,919 | 252,100 |
| 4351 | NS Power Payment in Lieu | CORPSERV | 533,058 | 578,382 | | 745,462 | 745,462 | 745,500 |
| 4070 | Bell Aliant Grant in Lieu | CORPSERV | 78,118 | 75,553 | 57,765 | 76,598 | 77,747 | 74,000 |
| | | | 963,256 | 1,000,053 | 418,138 | 1,213,517 | 1,207,989 | 1,198,000 |
| Conditional Grants | | | | | | | | |
| 5535 | Federal Employment Program Grant | GRANTS | - | 50,000 | - | - | - | - |
| 5535 | Federal Employment Program Grant | RECSERV | - | 6,724 | 7,650 | 13,040 | - | - |
| 5536 | Provincial Grants - Other | REVPLAN | - | - | 65,472 | 6,976 | 6,800 | - |
| 5536 | Provincial Grants - Other | SHUBREV | - | 10,000 | - | - | - | - |
| 5536 | Provincial Grants - Other | CORPSERV | 51,607 | 49,832 | 10,000 | 47,984 | 25,000 | 31,800 |
| 5537 | Federal Grants | CORPSERV | 5,438 | - | - | - | 2,400 | - |
| | Civic Addressing Grant | | - | - | - | - | 6,100 | - |

| | | | | | | | | | |
|--|------|--|------------|------------------|----------------|------------------|------------------|----------------|------------------|
| | 5600 | Town Collections - Economic Development | | - | - | - | - | - | 20,000 |
| | 5600 | Town Collections - REMO | | - | - | - | - | 19,680 | 20,600 |
| | 5600 | Town Collections - Animal Control | REVPROT | 979 | 10,712 | 15,826 | 18,056 | 1,000 | - |
| | 5600 | Town of Middleton - Building/Fire Inspection | REVPROT | - | - | - | - | 25,000 | 15,000 |
| | 5600 | Town Collections - Transit Services | REVPLAN | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 15,000 |
| | | | | 83,024 | 152,268 | 123,948 | 111,056 | 110,980 | 102,400 |
| Unconditional Grants | | | | | | | | | |
| | 5530 | Municipal Financial Capacity Grant | CORPSERV | 1,622,520 | 811,257 | 811,257 | 811,257 | 761,257 | 811,300 |
| | 5532 | Farm Acreage Grant | CORPSERV | 140,314 | 145,219 | 152,585 | 154,480 | 152,585 | 152,600 |
| | 5533 | HST Offset Grant | CORPSERV | 57,383 | 42,190 | 42,091 | 65,174 | 45,000 | 40,000 |
| | | | | 1,820,217 | 998,666 | 1,005,933 | 1,030,911 | 958,842 | 1,003,900 |
| Collections for Other Governments ("other transfers") | | | | | | | | | |
| | 5735 | Kingston Fire Protection Rates | REVPROT | 104,650 | 114,534 | 357,783 | 123,911 | 134,482 | 144,500 |
| | 5735 | Village of Lawrencetown - Village Rates | CORPSERV | 203,887 | 221,694 | 9,546 | 265,030 | 296,731 | 316,500 |
| | | | | 308,537 | 336,228 | 367,329 | 388,941 | 431,213 | 461,000 |
| User Fees | | | | | | | | | |
| | 4055 | Sewer Inspection Charges | SEWERREV | 825 | 600 | 525 | 450 | - | 500 |
| | 4700 | Tax Certificates | ACCOUNTING | 9,000 | 6,300 | 8,475 | 6,375 | 7,000 | 5,500 |
| | 4776 | Protective Services Animal Control | | - | - | 825 | - | - | - |
| | 4837 | Other Revenue | PWSERV | - | - | 7,093 | 11,500 | - | - |
| | 5006 | Canteen Sales | RHREV | 1,479 | 4,451 | 4,701 | 6,545 | 6,000 | 7,000 |
| | 5010 | Other Revenue | COMMSERV | - | 502 | 279 | 299 | - | - |
| | 5030 | Program Revenue | ACCOUNTING | - | 500 | 500 | 500 | - | - |
| | 5031 | Program Revenue | COMMDEV | 575 | 1,923 | 3,417 | 6,309 | 5,000 | 6,500 |
| | 5032 | Special Event Revenue | COMMDEV | - | - | - | 1,800 | 500 | - |
| | 5034 | Facility Rentals | | - | - | 500 | - | - | - |
| | 5037 | After School Program | RECSERV | - | 500 | - | 4,400 | 8,300 | 3,600 |
| | | | | 11,879 | 14,776 | 26,315 | 38,178 | 26,800 | 23,100 |
| Other Own Source Revenues | | | | | | | | | |
| | 5002 | Rentals Municipal Building - Lawrencetown | REVPROT | 20,719 | 20,464 | 15,348 | - | - | - |
| | 5003 | Rentals - Other | | - | - | 592 | - | - | - |
| | 5101 | Building Permits | REVPROT | 37,030 | 36,418 | 71,221 | 49,282 | 30,000 | 30,000 |
| | 5102 | Sub-Division Application Fees | REVPLAN | 7,875 | 6,225 | 8,675 | 9,025 | 7,500 | 8,800 |
| | 5103 | Development Permits | REVPLAN | 1,100 | 1,030 | 1,110 | 2,570 | 3,000 | 9,400 |
| | 5104 | Sub-Division Registration Fees | REVPLAN | 7,200 | 5,600 | 7,525 | 7,400 | 7,000 | 7,000 |
| | 5105 | Zoning Letters | REVPLAN | 2,200 | 1,450 | 6,678 | 5,800 | 3,000 | 3,000 |
| | 5113 | Animal Licenses | REVPROT | 420 | 480 | 382 | 385 | - | 500 |
| | 5151 | Sheriff Fines | REVPROT | 14,999 | 20,803 | 24,284 | 17,660 | 20,000 | 17,000 |
| | 5300 | Lease-Land | CORPSERV | 4,631 | 22,031 | 22,031 | 18,806 | 20,652 | 9,400 |
| | 5351 | Return On Investments | CORPSERV | 19,743 | 164,604 | 976,017 | 1,610,286 | 175,000 | 240,000 |
| | 5360 | Bank Interest | | - | - | 36,211 | (375,504) | - | - |
| | 5375 | Sewer Interest | SEWERREV | 7,448 | - | 13,264 | 15,166 | 11,000 | 15,000 |

| | | | | | | | | | |
|------------------------------------|-------|-------------------------------------|------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 5380 | Bridgetown Sewer Interest | BSEWERREBT | 1,578 | 2,064 | 2,625 | 1,144 | 1,000 | 600 |
| | 5401 | Tax Interest | CORPSERV | 113,733 | 143,140 | 117,936 | 202,643 | 150,000 | 200,000 |
| | 5426 | Miscellaneous Revenue | CORPSERV | 22,645 | 22,184 | 125,681 | 123,393 | 12,000 | 30,000 |
| | NEW** | Marketing Levy | CORPSERV | - | - | - | - | 50,000 | - |
| | 5440 | Collection Charges- Area Rates | CORPSERV | 27,767 | 28,901 | 32,289 | 32,185 | 37,586 | - |
| | 5441 | Area Rate - Uncollectible | CORPSERV | 8,281 | 8,532 | 9,594 | 8,871 | - | - |
| | 5442 | Other Fines | REVPROT | 943 | 1,123 | 1,011 | 783 | 1,000 | 500 |
| | 5450 | Interest On Other Receivables | GENGOVT | 2,782 | 41 | 51 | 1,204 | - | 1,000 |
| | 8987 | Transfer from Reserve | | - | - | - | - | - | - |
| | | | | 301,094 | 485,090 | 1,472,525 | 1,731,099 | 528,738 | 572,200 |
| | | Total Revenues | | 22,521,493 | 22,561,209 | 24,605,230 | 27,803,684 | 27,304,576 | 29,077,200 |
| EXPENDITURES | | | | | | | | | |
| General Government Services | | | | | | | | | |
| Council (Governance) | | | | | | | | | |
| | 6006 | Stipends & Allowances | COUNCIL | 425,089 | 423,456 | 455,634 | 448,265 | 452,835 | 461,000 |
| | 6009 | Pssp Pension | COUNCIL | - | - | - | 10,167 | - | 26,000 |
| | 6010 | Group Benefits (Medical) | COUNCIL | 39,349 | 40,731 | 46,241 | 6,875 | 66,945 | 900 |
| | 6011 | Miscellaneous Benefits | COUNCIL | - | - | - | 18,211 | - | 25,100 |
| | 6013 | WCB Expense | COUNCIL | - | - | - | 18 | - | - |
| | 6014 | Pension (Other) Expense | COUNCIL | - | - | - | 15,738 | - | 6,700 |
| | 6020 | Training/Education | COUNCIL | 491 | 9,240 | 6,862 | 8,570 | 5,000 | 10,000 |
| | 6030 | Travel/Conferences | COUNCIL | - | - | 2,178 | 40,132 | 25,000 | 42,000 |
| | 6031 | Kilometric Allowances | COUNCIL | 8,174 | 23,128 | 20,102 | 2,439 | 10,000 | - |
| | 6033 | Meal Allowances | COUNCIL | 638 | 3,768 | 2,988 | 73 | 1,000 | - |
| | 6035 | Hotel Accomodations | COUNCIL | 187 | 5,651 | 7,305 | - | - | - |
| | 6036 | Airfare | COUNCIL | - | 5,385 | 3,935 | - | - | - |
| | 6037 | Registration/Course Fees | COUNCIL | 2,600 | 4,155 | 3,949 | - | - | - |
| | 6038 | Misc Travel Costs | COUNCIL | - | 413 | 252 | - | - | - |
| | 6040 | Professional Membership/Dues & Fees | COUNCIL | 19,609 | 19,157 | 20,553 | 22,292 | 25,000 | 23,000 |
| | 6045 | Gifts | COUNCIL | 1,698 | - | 50 | 50 | - | - |
| | 6046 | Awards Of Recognition | COUNCIL | - | 300 | 2,450 | 2,975 | 5,000 | 3,000 |
| | 6050 | Office Supplies | COUNCIL | 4,048 | 5,986 | 5,925 | 4,647 | 1,000 | 2,000 |
| | 6060 | Office Equipment | COUNCIL | - | 337 | - | - | - | - |
| | 6080 | Advertising | COUNCIL | 3,485 | 8,182 | 4,923 | 2,836 | 5,000 | 6,500 |
| | 6090 | Postage | COUNCIL | - | - | 21 | - | - | - |
| | 6100 | Courier | COUNCIL | 51 | - | - | - | - | - |
| | 6120 | Publications/Subscriptions | COUNCIL | - | - | - | 939 | 1,000 | 1,000 |
| | 6130 | Computer Hardware | COUNCIL | - | - | - | - | - | - |
| | 6150 | Meeting Expenses | COUNCIL | 5,290 | 3,952 | 4,324 | 3,874 | 3,000 | 3,000 |
| | 6160 | Liability Insurance | COUNCIL | - | - | 29 | - | - | - |
| | 6170 | Promotion | COUNCIL | 3,246 | 1,764 | 8,169 | 11,392 | 31,500 | 12,000 |

| | | | | | | | | | |
|--------------------------------|------|--------------------------------------|-----------|----------------|----------------|------------------|------------------|------------------|------------------|
| | 6300 | Internal Shared Services | COUNCIL | | | | | | (14,600) |
| | 8010 | Operational Materials/Supplies | COUNCIL | - | - | - | 420 | - | - |
| | 8025 | Community Events | COUNCIL | 3,960 | 1,650 | 4,921 | 4,574 | 6,000 | 8,000 |
| | 8040 | Communication Equipment Lines | COUNCIL | - | 282 | - | - | - | - |
| | 8041 | Telecommunication Services | COUNCIL | 10,198 | 7,391 | 8,872 | 7,714 | 10,000 | 7,200 |
| | 8051 | Food Service | COUNCIL | - | 113 | - | - | - | - |
| | 8090 | Uniforms/Clothing | COUNCIL | - | - | - | - | 2,500 | 2,500 |
| | 8100 | Professional Fees | COUNCIL | - | 26,926 | 313 | - | - | - |
| | 8110 | Contracts/Agreements | COUNCIL | - | 69,150 | 42,368 | - | - | - |
| | 8150 | Grants/Subsidies To Organizations | COUNCIL | 227,747 | 230,286 | 409,835 | 78,000 | 60,000 | 60,000 |
| | 8152 | County Grants - other Municipalities | COUNCIL | 27,000 | 33,000 | 30,000 | 155,365 | 100,000 | 40,000 |
| | 8153 | Grants/Community Contributions | COUNCIL | - | - | - | 293,537 | 300,000 | 330,000 |
| | 8153 | Physician Recruitment | COUNCIL | - | - | - | - | 30,000 | - |
| | 8153 | Generator Program | COUNCIL | - | - | - | - | 25,000 | - |
| | 8160 | Donations to Charities | COUNCIL | 100 | 550 | 95 | - | - | - |
| | 8987 | Transfer to Reserves | COUNCIL | | | | | | 25,000 |
| | 9303 | Transfers to Village of Lawrencetown | COUNCIL | 40,000 | - | - | - | - | 100,000 |
| | 9440 | Transfers to Own Funds and Agencies | COUNCIL | - | 40,000 | 40,000 | - | 40,000 | - |
| | 6000 | WAGES/SALARIES | ELECTIONS | - | - | - | 2,591 | - | - |
| | 6005 | Part Time Wages \$ Salaries | ELECTIONS | - | 1,131 | - | - | - | - |
| | 6010 | Group Benefits (Medical) | ELECTIONS | - | 43 | - | - | - | - |
| | 6013 | WCB Expense | ELECTIONS | - | - | - | 68 | - | - |
| | 6020 | Training/Education | ELECTIONS | - | - | - | 200 | - | - |
| | 6030 | Travel/Conferences | ELECTIONS | - | - | - | 314 | - | - |
| | 6031 | Kilometric Allowances | ELECTIONS | - | 309 | - | - | - | - |
| | 6033 | Meals | ELECTIONS | - | 32 | - | - | - | - |
| | 6050 | Office Supplies | ELECTIONS | - | 271 | - | 192 | - | - |
| | 6060 | Office Equipment | ELECTIONS | - | 939 | - | - | - | - |
| | 6080 | Advertising | ELECTIONS | - | 262 | - | 10,783 | - | - |
| | 6090 | Postage | ELECTIONS | - | - | - | 23,978 | - | - |
| | 7070 | Building /Facility Rentals | ELECTIONS | - | 450 | - | - | - | - |
| | 8100 | Professional Services | ELECTIONS | - | - | - | 5,869 | - | - |
| | 8110 | Contracts/Agreements | ELECTIONS | - | 5,490 | - | - | - | - |
| | 8987 | Transfer to Elections Reserve | ELECTIONS | - | - | 38,500 | (38,500) | 20,000 | 20,000 |
| | | | | 822,960 | 973,880 | 1,170,794 | 1,144,598 | 1,225,780 | 1,200,300 |
| Boards & Committees | | | | | | | | | |
| | 6005 | Part Time Wages \$ Salaries | PLBRDS | - | - | - | - | - | - |
| | 6006 | Stipends & Allowances | PLBRDS | 7,356 | 12,941 | 8,650 | 5,700 | 10,000 | 11,200 |
| | 6030 | Travel/Conferences | PLBRDS | - | - | - | 32 | - | - |
| | 6031 | Kilometric Allowances | PLBRDS | 1,666 | 3,128 | 2,831 | 2,242 | 4,000 | 4,600 |
| | 6033 | Meal Allowances | PLBRDS | - | 73 | - | - | - | - |
| | 6080 | Advertising | PLBRDS | - | - | 602 | 1,473 | 4,000 | 4,000 |

| | | | | | | | | | |
|----------------------------------|------|--|------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 7070 | Building/Facility Rental | PLBRDS | - | 420 | 655 | 475 | 2,500 | 2,500 |
| | | | | 9,022 | 16,562 | 12,738 | 9,922 | 20,500 | 22,300 |
| Office of the CAO (Admin) | | | | | | | | | |
| | 6000 | WAGES/SALARIES | ADMCAO | 378,262 | 380,148 | 359,207 | 181,853 | 184,939 | 339,500 |
| | 6009 | PSSP Pension | ADMCAO | - | - | - | 18,091 | - | 31,700 |
| | 6010 | Group Benefits (Medical) | ADMCAO | 78,473 | 47,811 | 68,103 | 8,548 | 42,534 | 19,500 |
| | 6011 | MISCELLANEOUS BENEFITS | ADMCAO | - | - | - | 4,292 | - | 13,200 |
| | 6012 | EI Expense | ADMCAO | - | - | - | 1,322 | - | 4,300 |
| | 6013 | WCB Expense | ADMCAO | - | - | - | 2,225 | - | 10,000 |
| | 6014 | Pension (Other) Expense | ADMCAO | - | - | - | 6 | - | - |
| | 6020 | TRAINING/EDUCATION | ADMCAO | 246 | 780 | 3,763 | 928 | 5,000 | 4,000 |
| | 6030 | TRAVEL/CONFERENCES | ADMCAO | - | - | 479 | 5,301 | 10,000 | 6,000 |
| | 6031 | KILOMETRIC ALLOWANCES | ADMCAO | 3,016 | 302 | 1,614 | 1,067 | - | - |
| | 6033 | MEAL ALLOWANCES | ADMCAO | 377 | 174 | - | 32 | - | - |
| | 6035 | HOTEL ACCOMODATIONS | ADMCAO | 237 | - | - | 480 | - | - |
| | 6037 | Registration/Course Fees | ADMCAO | 313 | - | 480 | - | - | - |
| | 6038 | Miscellaneous Travel Costs | ADMCAO | 18 | - | - | - | - | - |
| | 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | ADMCAO | 1,473 | 1,471 | 704 | - | 1,000 | 1,500 |
| | 6050 | OFFICE SUPPLIES | ADMCAO | 2,331 | 2,683 | 3,469 | 106 | - | - |
| | 6060 | Office Equipment | ADMCAO | - | - | 195 | - | - | - |
| | 6090 | Postage | ADMCAO | 16 | - | - | - | - | - |
| | 6120 | PUBLICATIONS/SUBSCRIPTIONS | ADMCAO | 902 | 902 | - | - | - | 700 |
| | 6150 | MEETING EXPENSES | ADMCAO | 110 | 2,561 | 1,283 | 625 | 2,500 | 2,500 |
| | 6170 | Promotion | ADMCAO | - | - | 451 | - | - | 21,200 |
| | 6300 | Internal Shared Services | ADMCAO | - | - | - | - | - | (11,700) |
| | 8025 | COMMUNITY EVENTS | ADMCAO | - | 325 | 1,000 | - | 2,000 | 2,000 |
| | 8110 | Contracts/Agreements | ADMCAO | 2,500 | - | - | - | - | - |
| | 9463 | Strategic Initiatives | ADMCAO | 10,000 | 28,812 | 10,950 | - | 10,000 | 30,000 |
| | | | | 478,274 | 465,969 | 451,698 | 224,876 | 257,973 | 474,400 |
| Clerk (Admin) | | | | | | | | | |
| | 6000 | Wages/Salaries | CLERKADMIN | - | 151,536 | 151,349 | 208,227 | 213,044 | 232,800 |
| | 6009 | Pssp Pension | CLERKADMIN | - | - | - | 9,419 | - | 11,300 |
| | 6010 | Group Benefits (Medical) | CLERKADMIN | - | 32,853 | 35,009 | 12,804 | 49,735 | 12,600 |
| | 6011 | Miscellaneous Benefits | CLERKADMIN | - | - | - | 10,609 | - | 12,200 |
| | 6012 | Ei Expense | CLERKADMIN | - | - | - | 3,668 | - | 4,200 |
| | 6013 | Wcb Expense | CLERKADMIN | - | - | - | 5,229 | - | 9,300 |
| | 6014 | Pension (Other) Expense | CLERKADMIN | - | - | - | 8,323 | - | - |
| | 6015 | Municipal Clerk Pension - Retired Clerks | CLERKADMIN | 10,893 | 25,747 | 26,738 | 25,747 | 25,747 | 25,700 |
| | 6019 | WCB Wage Recovery | CLERKADMIN | - | - | - | - | - | - |
| | 6020 | Training/Education | CLERKADMIN | - | 261 | 2,554 | 313 | 5,000 | 7,900 |
| | 6030 | Travel/Conferences | CLERKADMIN | - | - | - | 23 | 400 | 2,900 |
| | 6031 | Kilometric Allowances | CLERKADMIN | 179 | 201 | 133 | - | - | - |

| | | | | | | | | | |
|---|------|-------------------------------------|------------|---------------|----------------|----------------|----------------|----------------|----------------|
| | 6033 | Meal Allowances | CLERKADMIN | 54 | 32 | 82 | - | - | |
| | 6037 | Registration/Course Fees | CLERKADMIN | 379 | - | - | - | - | |
| | 6040 | Professional Membership/Dues & Fees | CLERKADMIN | - | 688 | 688 | 344 | 350 | 1,800 |
| | 6045 | Gifts | CLERKADMIN | - | - | 50 | - | - | |
| | 6050 | Office Supplies | CLERKADMIN | 3,566 | 3,284 | 3,340 | 1,710 | 1,500 | |
| | 6060 | Office Equipment | CLERKADMIN | - | - | - | - | - | 800 |
| | 6080 | Advertising | CLERKADMIN | - | - | 578 | - | - | 3,000 |
| | 6090 | Postage | CLERKADMIN | - | - | - | 154 | 200 | 200 |
| | 6120 | Publications/Subscriptions | CLERKADMIN | 789 | 970 | 1,267 | 203 | 350 | 200 |
| | 6150 | MEETING EXPENSES | CLERKADMIN | 100 | - | - | - | - | 400 |
| | 8090 | Uniforms / Clothing | CLERKADMIN | - | - | - | - | - | 900 |
| | 8100 | Professional Services | CLERKADMIN | 808 | 704 | 939 | - | - | 1,500 |
| | | | | 16,768 | 216,276 | 222,727 | 286,773 | 296,326 | 327,700 |
| Legislative Services > Change to Corporate Services | | | | | | | | | |
| | 6000 | Wages/Salaries | CORPSERV | - | - | 76,115 | 185,835 | 187,947 | 201,800 |
| | 6009 | Pssp Pension | CORPSERV | - | - | - | 5,046 | 500 | 18,600 |
| | 6010 | Group Benefits (Medical) | CORPSERV | - | - | 15,903 | 9,795 | 43,226 | 10,900 |
| | 6011 | Miscellaneous Benefits | CORPSERV | - | - | 331 | 7,462 | - | 8,300 |
| | 6012 | Ei Expense | CORPSERV | - | - | - | 2,511 | - | 2,800 |
| | 6013 | Wcb Expense | CORPSERV | - | - | - | 3,710 | - | 6,300 |
| | 6014 | Pension (Other) Expense | CORPSERV | - | - | - | 11,322 | - | - |
| | 6020 | Training/Education | CORPSERV | - | - | 1,315 | 20,082 | 5,000 | 2,500 |
| | 6030 | Travel/Conferences | CORPSERV | - | - | - | 782 | - | 2,300 |
| | 6031 | Kilometric Allowances | CORPSERV | - | - | 83 | - | 500 | - |
| | 6030 | Meal Allowances | CORPSERV | - | - | - | - | - | - |
| | 6040 | Professional Membership/Dues & Fees | CORPSERV | - | - | 550 | 2,238 | 375 | 400 |
| | 6046 | Awards Of Recognition | CORPSERV | - | - | - | 102 | - | - |
| | 6050 | Office Supplies | CORPSERV | - | - | 4,350 | 17,141 | 10,500 | 10,500 |
| | 6060 | Office Equipment | CORPSERV | - | - | - | 4,520 | 10,700 | 10,700 |
| | 6080 | Advertising | CORPSERV | - | - | - | 8,254 | - | - |
| | 6090 | Postage | CORPSERV | - | - | 37 | 125 | 15,000 | 5,000 |
| | 6120 | Publications/Subscriptions | CORPSERV | - | - | 147 | 1,956 | 400 | 600 |
| | 6130 | Computer Hardware | CORPSERV | - | - | (129) | 10,480 | - | - |
| | 6160 | Liability Insurance | CORPSERV | 100,233 | 113,293 | 127,411 | 361,217 | 320,000 | 336,400 |
| | 6300 | Internal Shared Services | CORPSERV | - | - | - | - | - | (16,400) |
| | 7070 | Building/Facility Rental | CORPSERV | - | - | - | 12,514 | - | - |
| | 8025 | Community Events | CORPSERV | - | - | - | 1,631 | 8,000 | - |
| | 8090 | Uniforms/Clothing | CORPSERV | - | - | 83 | 3,765 | 600 | - |
| | 8100 | Professional Services | CORPSERV | 183,546 | 88,228 | 76,268 | 49,907 | 100,000 | 100,000 |
| | 8100 | Professional Services | CORPSERV | - | - | - | - | 7,500 | - |
| | 8101 | FOIPOP Legal Fees | CORPSERV | - | 365 | - | - | - | - |
| | 8110 | Contracts/Agreements | CORPSERV | - | - | - | 398,481 | 5,000 | 50,000 |

| | | | | | | | | | |
|-------------------------------|------|--|----------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 9010 | Interest on Short Term Borrowings | CORPSERV | - | 95,910 | - | - | - | - |
| | 9200 | Allowance For Uncollectable Taxes | CORPSERV | - | - | 193,265 | - | - | - |
| | 9300 | Capital Expendure | CORPSERV | - | - | - | - | - | - |
| | 9301 | Capital Projects REVENUE BTWC | CORPSERV | - | - | - | - | - | - |
| | 9610 | Valley Regional Housing Authority | CORPSERV | 175,833 | 107,456 | 105,843 | - | - | - |
| | 9630 | Annapolis Valley Regional Centre for Education | CORPSERV | 3,955,140 | 4,045,272 | 3,414,150 | 4,932,216 | 5,394,247 | 5,693,300 |
| | 9650 | Village Rates to Lawrencetown | CORPSERV | 197,516 | 220,998 | 247,988 | 285,363 | 287,829 | 307,000 |
| | 9463 | Staff Relations | CORPSERV | - | - | 12,750 | - | 8,000 | 12,700 |
| | 8987 | Transfer to Reserve | | - | - | - | (452,038) | 101,768 | - |
| | | | | 4,612,268 | 4,671,522 | 4,276,460 | 5,884,417 | 6,507,092 | 6,763,700 |
| Information Technology | | | | | | | | | |
| | 6000 | Wages/Salaries | TCADMIN | 122,658 | 121,680 | 114,711 | 144,488 | 146,124 | 157,500 |
| | 6005 | Part Time Wages \$ Salaries | TCADMIN | - | - | 188 | - | - | - |
| | 6006 | Stipends & Allowances | TCADMIN | - | 500 | 500 | - | 500 | 500 |
| | 6009 | Pssp Pension | TCADMIN | - | - | - | 12,298 | - | 13,600 |
| | 6010 | Group Benefits (Medical) | TCADMIN | 28,035 | 30,314 | 21,580 | 7,032 | 33,608 | 9,300 |
| | 6011 | Miscellaneous Benefits | TCADMIN | - | - | - | 7,989 | - | 8,800 |
| | 6012 | Ei Expense | TCADMIN | - | - | - | 2,595 | - | 2,900 |
| | 6013 | Wcb Expense | TCADMIN | - | - | - | 3,883 | - | 6,700 |
| | 5014 | Pension (Other) Expense | TCADMIN | - | - | - | 12 | - | - |
| | 6020 | Training/Education | TCADMIN | - | - | 431 | 4,082 | 3,300 | 4,800 |
| | 6030 | Travel/Conferences | TCADMIN | - | - | - | 1,141 | - | 600 |
| | 6031 | Kilometric Allowances | TCADMIN | 5,106 | 5,150 | 2,105 | - | 550 | - |
| | 6033 | Meal Allowances | TCADMIN | 813 | 322 | 63 | - | - | - |
| | 6035 | Hotel Accomodations | TCADMIN | 367 | 444 | - | - | - | - |
| | 6037 | Registration/Course Fees | TCADMIN | 690 | 581 | - | - | - | - |
| | 6040 | Professional Membership/Dues & Fees | TCADMIN | - | 292 | 308 | 292 | 300 | 400 |
| | 6050 | Office Supplies | TCADMIN | 322 | 874 | 2,052 | 1,234 | - | - |
| | 6060 | Office Equipment | TCADMIN | 12,070 | 7,611 | - | 4,445 | 3,300 | 1,100 |
| | 6070 | Photocopying Supplies | TCADMIN | 2,040 | - | - | - | - | - |
| | 6090 | Postage | TCADMIN | 19 | - | - | - | - | - |
| | 6130 | Computer Hardware | TCADMIN | - | - | 14,821 | 13,022 | 1,850 | - |
| | 6140 | Computer Software | TCADMIN | 2,605 | 2,375 | 28,488 | 57,583 | 68,631 | 81,300 |
| | 6300 | Internal Shared Services | TCADMIN | | | | | | (5,600) |
| | 7050 | Building Facility Insurance | TCADMIN | 131 | 169 | - | - | - | - |
| | 8041 | Telecommunication Services | TCADMIN | 75,928 | 69,557 | 96,578 | 88,788 | 102,320 | 77,000 |
| | 8090 | Uniforms/Clothing | TCADMIN | - | 180 | 173 | - | 180 | 400 |
| | 8100 | Professional Services | TCADMIN | 3,286 | 2,526 | 23,436 | 9,847 | 17,079 | 59,200 |
| | 8110 | Contracts/Agreements | TCADMIN | 25,893 | 34,867 | 34,327 | 27,092 | 32,762 | 25,100 |
| | 8120 | Leases | TCADMIN | - | 937 | - | 2,759 | - | - |
| | 8987 | Interfund Transfer To/From Reserves | TCADMIN | 21,836 | - | 15,000 | 15,000 | 15,000 | 15,000 |
| | | | | 301,799 | 278,379 | 354,761 | 403,582 | 425,504 | 458,600 |

| Human Resources | | | | | | | | |
|------------------------|-------------------------------------|------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 6000 | WAGES/SALARIES | HRADMIN | 194,755 | 173,661 | 145,559 | 78,613 | 91,469 | 82,400 |
| 6009 | PSSP Pension | HRADMIN | - | - | - | 3,632 | - | 7,200 |
| 6010 | Group Benefits (Medical) | HRADMIN | 46,353 | 41,141 | 28,922 | 3,454 | 17,587 | 6,000 |
| 6011 | MISCELLANEOUS BENEFITS | HRADMIN | 2,286 | 2,326 | 3,472 | 7,438 | - | 4,500 |
| 6012 | EI Expense | HRADMIN | - | - | - | 1,767 | - | 1,400 |
| 6013 | WCB Expense | HRADMIN | - | - | - | 2,150 | - | 3,500 |
| 6014 | Pension (Other) Expense | HRADMIN | - | - | - | 6 | - | - |
| 6016 | Reduced EI Expense | HRADMIN | - | - | - | 9,301 | - | - |
| 6020 | Corporate Training/Education | HRADMIN | 4,792 | 8,357 | 3,816 | - | 20,000 | 20,000 |
| 6031 | KILOMETRIC ALLOWANCES | HRADMIN | 403 | - | - | - | - | - |
| 6033 | Meal Allowances | HRADMIN | 127 | 90 | - | - | - | - |
| 6038 | Registration/Course Fees | HRADMIN | 1,779 | 780 | - | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | HRADMIN | 1,150 | 1,380 | 636 | - | 3,500 | 3,000 |
| 6050 | OFFICE SUPPLIES | HRADMIN | 2,231 | 1,734 | 2,765 | - | - | - |
| 6060 | OFFICE EQUIPMENT | HRADMIN | - | - | 2,502 | - | - | - |
| 6080 | ADVERTISING | HRADMIN | 9,677 | 1,348 | 10,673 | 5,280 | 6,000 | 6,000 |
| 6120 | PUBLICATIONS/SUBSCRIPTIONS | HRADMIN | 1,134 | 816 | 120 | - | - | - |
| 6150 | MEETING EXPENSES | HRADMIN | - | - | 552 | - | - | - |
| 6300 | Internal Shared Services | HRADMIN | - | - | - | - | - | (2,900) |
| 8010 | Operational Materials/Supplies | HRADMIN | - | 4,146 | - | - | - | - |
| 8090 | Uniforms/Clothing | HRADMIN | - | 158 | - | - | - | - |
| 8100 | Professional Services | HRADMIN | 57,040 | 61,570 | - | 970 | 1,500 | - |
| 8110 | Contracts/Agreements | HRADMIN | - | 51,622 | - | - | - | - |
| 9090 | Computer Software | HRADMIN | - | - | - | - | - | - |
| | | | 321,727 | 349,129 | 199,017 | 112,611 | 140,056 | 131,100 |
| Finance | | | | | | | | |
| 6000 | Wages/Salaries | ACCOUNTING | 499,425 | 517,432 | 598,490 | 618,380 | 747,861 | 824,200 |
| 6006 | Stipends & Allowances | ACCOUNTING | - | - | - | - | - | - |
| 6009 | Pssp Pension | ACCOUNTING | - | - | - | 52,034 | - | 61,800 |
| 6010 | Group Benefits (Medical) | ACCOUNTING | 114,680 | 130,304 | 133,691 | 29,680 | 167,408 | 33,900 |
| 6011 | Miscellaneous Benefits | ACCOUNTING | - | - | - | 32,081 | - | 45,700 |
| 6012 | Ei Expense | ACCOUNTING | - | - | - | 11,264 | - | 16,500 |
| 6013 | Wcb Expense | ACCOUNTING | - | - | - | 16,095 | - | 35,200 |
| 6014 | Pension (Other) Expense | ACCOUNTING | - | - | - | 41 | - | - |
| 6020 | Training/Education | ACCOUNTING | 82 | 6,282 | 7,208 | 2,475 | 10,000 | 15,900 |
| 6030 | Travel/Conferences | ACCOUNTING | - | - | - | 918 | 2,500 | 20,200 |
| 6031 | Kilometric Allowances | ACCOUNTING | 404 | 940 | 839 | 102 | - | - |
| 6033 | Meal Allowances | ACCOUNTING | 211 | 118 | 372 | - | - | - |
| 6035 | Hotel Accomodations | ACCOUNTING | 378 | 836 | 1,254 | 61 | - | - |
| 6037 | Registration/Course Fees | ACCOUNTING | 2,181 | 1,638 | 1,937 | - | - | - |
| 6038 | Miscellaneous Travel Costs | ACCOUNTING | - | - | - | - | - | - |

| | | | | | | | | |
|--------------------------------|-------------------------------------|------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 6040 | Professional Membership/Dues & Fees | ACCOUNTING | - | 5,007 | 4,166 | 1,758 | 3,000 | 3,100 |
| 6050 | Office Supplies | ACCOUNTING | 3,572 | 2,895 | 2,772 | 2,056 | - | 12,500 |
| 6060 | Office Equipment | ACCOUNTING | 182 | 1,991 | 398 | 235 | - | 10,000 |
| 6080 | Advertising | ACCOUNTING | - | - | - | - | 1,000 | - |
| 6090 | Postage | ACCOUNTING | 26,034 | 23,044 | 29,639 | 29,567 | 40,000 | 40,000 |
| 6100 | Courier | ACCOUNTING | - | - | - | 34 | - | - |
| 6120 | PUBLICATIONS/SUBSCRIPTIONS | ACCOUNTING | - | - | - | 1,095 | - | - |
| 6140 | Computer Hardware | ACCOUNTING | - | - | 54 | 13 | 76,000 | 127,900 |
| 6150 | MEETING EXPENSES | ACCOUNTING | - | - | 337 | 612 | - | - |
| 6180 | Cost Receovery - Misc | ACCOUNTING | - | - | - | - | - | - |
| 6300 | Internal Shared Services | ACCOUNTING | - | - | - | - | (106,062) | (203,600) |
| 8025 | Community Events | ACCOUNTING | - | - | - | 400 | - | - |
| 8090 | Uniforms/Clothing | ACCOUNTING | - | - | - | 443 | - | - |
| 8100 | Professional Services | ACCOUNTING | 51,524 | 123,210 | 134,889 | 155,529 | 49,500 | 41,900 |
| 8110 | Contracts/Agreements | ACCOUNTING | 457,035 | 475,037 | 257,337 | 451,401 | 422,280 | 461,800 |
| 8120 | Leases | ACCOUNTING | 938 | 921 | 5,619 | 6,565 | 5,700 | 6,100 |
| 8180 | Tax Exemptions/Write Offs | ACCOUNTING | 159,200 | 166,956 | 216,627 | 246,648 | 290,000 | 275,000 |
| 8987 | Interfund Transfer To/From Reserves | ACCOUNTING | - | - | 80,000 | - | - | 400,000 |
| 9090 | Bank Charges | ACCOUNTING | 29,444 | 45,777 | 51,638 | 32,801 | 25,000 | 33,000 |
| 9200 | Allowance For Uncollectable Taxes | ACCOUNTING | - | - | - | 132,398 | 3,000 | - |
| | | | 1,345,290 | 1,502,388 | 1,527,267 | 1,824,686 | 1,737,187 | 2,261,100 |
| Administration Building | | | | | | | | |
| 6000 | WAGES/SALARIES | ADMBLDG | 29,941 | 42,673 | 34,673 | 38,400 | - | - |
| 6002 | OVERTIME WAGES | ADMBLDG | 626 | 174 | 629 | 914 | - | - |
| 6005 | Part Time Wages \$ Salaries | ADMBLDG | 2,878 | 784 | 413 | - | - | - |
| 6010 | Group Benefits (Medical) | ADMBLDG | 6,526 | 7,724 | 6,360 | - | - | - |
| 6011 | MISCELLANEOUS BENEFITS | ADMBLDG | - | - | - | 2,204 | - | - |
| 6012 | EI Expense | ADMBLDG | - | - | - | 803 | - | - |
| 6013 | WCB Expense | ADMBLDG | - | - | - | 1,096 | - | - |
| 6014 | Pension (Other) Expense | ADMBLDG | - | - | - | 3,024 | - | - |
| 6020 | Training/Education | ADMBLDG | - | - | - | - | - | - |
| 6031 | Kilometric Allowances | ADMBLDG | 13 | 55 | - | - | - | - |
| 6033 | Meal Allowances | ADMBLDG | 27 | - | - | - | - | - |
| 6050 | Office Supplies | ADMBLDG | 418 | 1,803 | 5,906 | 6,792 | - | - |
| 6060 | OFFICE EQUIPMENT | ADMBLDG | - | 2,294 | - | 261 | - | - |
| 6090 | Postage | ADMBLDG | - | 212 | - | - | - | - |
| 6300 | Internal Shared Services | ADMBLDG | - | - | - | - | - | - |
| 6470 | Waste Resource Management - Expense | ADMBLDG | - | 231 | 1,213 | 1,246 | - | - |
| 7000 | Heat | ADMBLDG | 36,014 | 39,973 | 39,971 | 21,441 | 25,000 | 25,000 |
| 7010 | Electrical | ADMBLDG | 19,088 | 18,501 | 45,386 | 22,908 | 22,000 | 25,000 |
| 7020 | Water | ADMBLDG | 2,423 | 2,016 | 1,700 | 888 | 1,500 | 1,500 |
| 7022 | Sewer | ADMBLDG | 719 | 719 | 808 | 2,044 | 2,300 | 2,300 |

| | | | | | | | | | |
|-----------------------------------|------|-------------------------------------|---------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 7030 | Facility Maintenance | ADMBLDG | 27,345 | 23,807 | 16,192 | 16,782 | 15,000 | 24,100 |
| | 7050 | Facility Insurance | ADMBLDG | 17,700 | 19,191 | 41,547 | - | - | - |
| | 7051 | Church St. Cemetery | ADMBLDG | 2,107 | 2,294 | 2,085 | 2,503 | 2,300 | 2,300 |
| | 7100 | Maintenance Tools/Equipment | ADMBLDG | - | - | 94 | - | - | - |
| | 7110 | Security | ADMBLDG | 1,259 | 713 | 268 | 229 | - | 300 |
| | 7500 | Vehicle/Equipment Maintenance | ADMBLDG | - | 52 | - | - | - | - |
| | 7510 | Vehicle/Equipment Fuel | ADMBLDG | 1,572 | 455 | 537 | - | - | - |
| | 7540 | Vehicle/Equipment Rental | ADMBLDG | 379 | 657 | - | - | - | - |
| | 8010 | Operational Materials/Supplies | ADMBLDG | 591 | 2,404 | 2,131 | 382 | 10,000 | 5,000 |
| | 8030 | Maintenance Materials/Supplies | ADMBLDG | - | 215 | - | - | - | - |
| | 8041 | Telecommunications | ADMBLDG | - | - | - | 5,380 | - | - |
| | 8110 | Contract/Agreements | ADMBLDG | 81,615 | 60,710 | 55,628 | 9,496 | 26,400 | 36,600 |
| | 9010 | Interest on Short Term Borrowings | ADMBLDG | - | 6,879 | 32,269 | 8,365 | - | - |
| | 9026 | Interest on Debt - Renovations | ADMBLDG | 655 | 358 | 2,496 | 2,456 | 32,000 | 5,000 |
| | 9056 | Principal on Debt - renovations | ADMBLDG | 6,400 | 6,400 | 29,147 | - | 20,000 | - |
| | 9026 | Interest on Debt Town Hall - BT | ADMBLDG | - | 934 | - | - | - | - |
| | 9036 | Principal on Debt Town Hall BT | ADMBLDG | - | - | - | - | - | - |
| | 9300 | Capital Expendure | ADMBLDG | - | - | 21,710 | - | - | - |
| | 9501 | Transfer to MCAP | ADMBLDG | 93,230 | - | - | - | - | - |
| | | | | 331,526 | 242,228 | 341,163 | 147,614 | 156,500 | 127,100 |
| Middleton Satellite Office | | | | | | | | | |
| | 8120 | Facility Lease | | - | - | - | - | 21,600 | 41,800 |
| | 7050 | Insurance | | - | - | - | - | 110 | 300 |
| | 8010 | Operational Materials/Supplies | | - | - | - | - | 1,000 | 1,000 |
| | 8110 | Contracted Services | | - | - | - | - | 3,000 | 10,000 |
| | | | | - | - | - | - | 25,710 | 53,100 |
| Protective Services | | | | | | | | | |
| Bylaw | | | | | | | | | |
| | 6000 | Wages/Salaries | BYLAW | 125,676 | 120,213 | 142,102 | 145,984 | 109,801 | 117,900 |
| | 6006 | Stipends & Allowances | BYLAW | - | - | - | - | - | - |
| | 6009 | Pssp Pension | BYLAW | - | - | - | 10,826 | - | 10,800 |
| | 6010 | Group Benefits (Medical) | BYLAW | 30,081 | 29,922 | 36,182 | 9,331 | 25,254 | 9,400 |
| | 6011 | Miscellaneous Benefits | BYLAW | - | - | - | 7,593 | - | 6,500 |
| | 6012 | Ei Expense | BYLAW | - | - | - | 2,590 | - | 2,300 |
| | 6013 | Wcb Expense | BYLAW | - | - | - | 3,696 | - | 4,900 |
| | 6014 | Pension (Other) Expense | BYLAW | - | - | - | 1,927 | - | - |
| | 6020 | Training/Education | BYLAW | - | - | - | 1,631 | 2,000 | 6,500 |
| | 6030 | Travel/Conferences | BYLAW | - | - | 323 | 269 | - | - |
| | 6031 | Kilometric Allowances | BYLAW | 1,665 | 826 | 204 | - | 800 | - |
| | 6033 | Meal Allowances | BYLAW | - | - | 27 | - | - | - |
| | 6037 | Registration/Course Fees | BYLAW | - | - | 1,367 | - | - | - |
| | 6040 | Professional Membership/Dues & Fees | BYLAW | 300 | 200 | 200 | 100 | 300 | 300 |

| | | | | | | | | |
|--------------------------------------|--|--------|----------------|----------------|----------------|----------------|----------------|----------------|
| 6050 | Office Supplies | BYLAW | 557 | 750 | 217 | - | 200 | |
| 6080 | Advertising | BYLAW | 860 | 300 | 15 | 15 | 800 | |
| 6090 | Postage | BYLAW | 317 | 251 | 215 | 12 | 50 | 600 |
| 6120 | Publicatiuons/Subscriptions | BYLAW | 138 | - | - | - | - | |
| 6300 | Internal Shared Services | BYLAW | - | - | - | - | - | |
| 6470 | Waste Resource Management - Expense | BYLAW | 172 | 18 | 20 | - | - | |
| 7200 | Dangerous & Unsightly Premises Cleanup | BYLAW | - | - | - | - | - | |
| 7520 | Vehicle/Equipment Insurance | BYLAW | 694 | - | - | - | - | |
| 8090 | Uniforms/Clothing | BYLAW | - | - | - | 490 | 500 | 1,500 |
| 8100 | Professional Services | BYLAW | 6,212 | 35,528 | 5,621 | 2,466 | 26,000 | 26,000 |
| 8110 | Contracts/Agreements | BYLAW | - | - | 29,148 | 10,429 | 15,000 | 15,000 |
| | | | 166,672 | 188,008 | 215,641 | 197,359 | 180,705 | 201,700 |
| Animal Control | | | | | | | | |
| 6000 | Wages/Salaries | ANIMAL | 47,437 | 50,079 | 58,836 | 38,680 | 81,761 | 90,600 |
| 6009 | Pssp Pension | ANIMAL | - | - | - | 3,068 | - | 7,800 |
| 6010 | Group Benefits (Medical) | ANIMAL | 11,732 | 11,630 | 14,238 | 3,363 | 18,805 | 7,100 |
| 6011 | Miscellaneous Benefits | ANIMAL | - | - | - | 2,147 | - | 4,900 |
| 6012 | Ei Expense | ANIMAL | - | - | - | 779 | - | 1,700 |
| 6013 | Wcb Expense | ANIMAL | - | - | - | 1,056 | - | 3,700 |
| 6014 | Pension (Other) Expense | ANIMAL | - | - | - | 6 | - | - |
| 6020 | Training/Education | ANIMAL | - | - | 138 | 110 | - | - |
| 6031 | Kilometric Allowances | ANIMAL | 66 | - | - | - | 400 | 400 |
| 6050 | Office Supplies | ANIMAL | - | - | - | - | - | |
| 6090 | Postage | ANIMAL | - | 30 | 71 | 24 | 50 | 100 |
| 6470 | Waste Resource Management - Expense | ANIMAL | 957 | 1,167 | 388 | - | 400 | 400 |
| 7010 | Electrical | ANIMAL | 588 | 1,766 | 1,247 | 3,024 | 1,800 | 1,800 |
| 7030 | Building/Facility Maintenance | ANIMAL | 6,293 | 4,233 | 651 | 122 | 700 | 2,000 |
| 7050 | Building/Facility Insurance | ANIMAL | 884 | 1,040 | 2,229 | - | - | |
| 7500 | Vehicle/Equipment Maintenance | ANIMAL | 3,053 | 2,664 | 1,778 | 99 | - | |
| 7510 | Vehicle/Equipment Fuel | ANIMAL | 9,532 | 8,000 | 4,776 | 976 | - | |
| 7520 | Vehicle/Equipment Insurance | ANIMAL | 2,776 | 2,480 | - | - | - | |
| 8000 | Operational Equipment | ANIMAL | - | - | - | 120 | - | |
| 8010 | Operational Materials/Supplies | ANIMAL | 2,576 | 1,739 | 1,253 | 2,027 | 1,600 | 4,600 |
| 8090 | Uniforms/Clothing | ANIMAL | 220 | - | - | 294 | 1,000 | 1,000 |
| 8100 | Professional Services | ANIMAL | 2,318 | 1,332 | 230 | 2,249 | 5,000 | 5,000 |
| 8110 | Contracts/Agreements | ANIMAL | 4,673 | 7,887 | 3,855 | 2,786 | 1,500 | 5,000 |
| | | | 93,105 | 94,047 | 89,690 | 60,930 | 113,016 | 136,100 |
| Regional Emergency Management | | | | | | | | |
| 6000 | Wages/Salaries | EMO | - | - | 47,581 | 67,324 | 78,084 | 73,400 |
| 6005 | Part Time Wages \$ Salaries | EMO | 29,389 | 28,055 | 17,934 | - | - | - |
| 6009 | Pssp Pension | EMO | - | - | - | 5,655 | - | 6,200 |
| 6010 | Group Benefits (Medical) | EMO | 4,623 | 7,306 | 15,496 | 5,695 | 15,660 | 3,300 |

| | | | | | | | | |
|---------------------------------------|-------------------------------------|---------|---------------|---------------|---------------|----------------|----------------|----------------|
| 6011 | Miscellaneous Benefits | EMO | - | - | - | 3,806 | - | 4,200 |
| 6012 | Ei Expense | EMO | - | - | - | 1,299 | - | 1,400 |
| 6013 | Wcb Expense | EMO | - | - | - | 1,845 | - | 3,200 |
| 6014 | Pension (Other) Expense | EMO | - | - | - | 6 | - | - |
| 6020 | Training/Education | EMO | 190 | 1,451 | 1,397 | 2,808 | 3,200 | 3,200 |
| 6030 | Travel/Conferences | EMO | - | - | - | 3,079 | 2,800 | 2,800 |
| 6031 | Kilometric Allowances | EMO | 486 | 758 | 1,676 | 239 | - | - |
| 6033 | Meal Allowances | EMO | 126 | 80 | 104 | - | - | - |
| 6035 | Hotel Accomodations | EMO | - | - | 197 | - | - | - |
| 6040 | Professional Membership/Dues & Fees | EMO | - | - | - | - | - | - |
| 6050 | Office Supplies | EMO | 169 | 138 | 119 | - | 100 | - |
| 6080 | Advertising | EMO | - | 96 | - | - | 1,000 | 2,500 |
| 6150 | Meeting Expenses | EMO | - | - | - | - | - | - |
| 6170 | Promotion | EMO | - | - | 521 | 3,417 | 3,000 | - |
| 7500 | Vehicle/Equipment Maintenance | EMO | - | 333 | 1,649 | 25 | 1,000 | 1,000 |
| 8010 | Operational Materials/Supplies | EMO | - | 1,371 | 480 | 3,939 | 2,500 | 18,900 |
| 8025 | Community Events | EMO | - | 287 | - | - | - | - |
| 8041 | Telecommunication Services | EMO | - | - | 6,574 | 5,011 | 6,000 | 6,000 |
| 8101 | Foipop Legal Fees | EMO | - | - | - | - | - | - |
| 8110 | Contracts/Agreements | EMO | 1,137 | 7,195 | 1,251 | - | 5,500 | 5,000 |
| 8130 | Licenses/Permits | EMO | 246 | 263 | 328 | - | 400 | 400 |
| | | | 36,366 | 47,333 | 95,307 | 104,148 | 119,244 | 131,500 |
| Building & Fire Inspection | | | | | | | | |
| 6000 | Wages/Salaries | BLDGINS | 145,999 | 245,878 | 268,739 | 235,781 | 354,507 | 362,200 |
| 6009 | Pssp Pension | BLDGINS | - | - | - | 15,477 | - | 31,100 |
| 6010 | Group Benefits (Medical) | BLDGINS | 30,577 | 57,368 | 65,854 | 12,939 | 81,537 | 22,300 |
| 6011 | Miscellaneous Benefits | BLDGINS | - | - | - | 12,822 | - | 20,400 |
| 6012 | Ei Expense | BLDGINS | - | - | - | 4,124 | - | 7,000 |
| 6013 | Wcb Expense | BLDGINS | - | - | - | 6,255 | - | 15,600 |
| 6014 | Pension (Other) Expense | BLDGINS | - | - | - | 6,871 | - | - |
| 6020 | Training/Education | BLDGINS | - | - | 3,733 | 6,517 | 10,000 | 28,800 |
| 6030 | Travel/Conferences | BLDGINS | - | - | - | 3,648 | 3,000 | 8,900 |
| 6031 | Kilometric Allowances | BLDGINS | - | 1,964 | 2,146 | 277 | 3,000 | - |
| 6033 | Meal Allowances | BLDGINS | - | 1,242 | 552 | 104 | - | - |
| 6035 | Hotel Accomodations | BLDGINS | - | 2,828 | 1,252 | - | - | - |
| 6037 | Registration/Course Fees | BLDGINS | - | 4,627 | 1,100 | - | - | - |
| 6038 | Miscellaneous Travel | BLDGINS | - | - | 40 | - | - | - |
| 6040 | Professional Membership/Dues & Fees | BLDGINS | 1,505 | 2,195 | 4,075 | 1,694 | 4,000 | 4,000 |
| 6050 | Office Supplies | BLDGINS | 681 | 957 | 826 | 1,137 | - | 1,200 |
| 6060 | Office Equipment | BLDGINS | 122 | 311 | 114 | - | 1,000 | 1,000 |
| 6090 | Postage | BLDGINS | 1,026 | 1,059 | 71 | 38 | 2,000 | 2,300 |
| 6100 | Courier | BLDGINS | - | - | - | 33 | - | - |

| | | | | | | | | | |
|----------------------------------|------|--|----------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 6120 | Publications/Subscriptions | BLDGINSP | 138 | 1,485 | - | - | - | 1,500 |
| | 6150 | Meeting Expenses | BLDGINSP | - | - | 55 | - | 1,500 | 200 |
| | 6300 | Internal Shared Services | BLDGINSP | - | - | - | - | - | - |
| | 7500 | Vehicle/Equipment Maintenance | BLDGINSP | 3,980 | 4,735 | 1,557 | 58 | - | - |
| | 7510 | Vehicle/Equipment Fuel | BLDGINSP | 7,610 | 8,886 | 3,494 | 286 | - | - |
| | 7520 | Vehicle/Equipment Insurance | BLDGINSP | 2,776 | 4,133 | - | - | - | - |
| | 8090 | Uniforms/Clothing | BLDGINSP | 269 | 183 | 595 | 542 | 2,000 | 2,000 |
| | | | | 194,683 | 337,851 | 354,203 | 308,603 | 462,544 | 508,500 |
| Fire Services | | | | | | | | | |
| | 6000 | Wages/Salaries | OFIRE | - | - | - | - | 84,412 | 89,300 |
| | 6009 | Pssp Pension | OFIRE | - | - | - | - | - | 7,600 |
| | 6010 | Group Benefits (Medical) | OFIRE | 9,939 | 13,459 | 9,628 | 3,158 | 19,415 | 7,100 |
| | 6011 | Miscellaneous Benefits | OFIRE | - | - | - | - | - | 8,300 |
| | 6012 | Ei Expense | OFIRE | - | - | - | - | - | 1,700 |
| | 6013 | Wcb Expense | OFIRE | - | - | - | 9,322 | 10,200 | 14,000 |
| | 6020 | Training/Education | OFIRE | - | - | - | - | 3,300 | 3,300 |
| | 6040 | Professional Membership/Dues & Fees | OFIRE | - | 100 | - | - | - | - |
| | 6046 | Awards Of Recognition | OFIRE | - | 3,350 | - | - | 2,070 | 2,100 |
| | 8110 | Contracts/Agreements | OFIRE | 698,830 | 712,804 | 768,434 | 941,861 | 943,126 | 967,600 |
| | 8135 | Regulatory Fees | OFIRE | 11,966 | 12,780 | 13,342 | 2,179 | 14,764 | 15,000 |
| | 8150 | Grants/Subsidies To Organizations | OFIRE | - | 35,640 | - | - | 6,000 | 6,000 |
| | 8195 | Water Supply & Hydrants | OFIRE | 400,704 | 400,548 | 402,216 | 432,968 | 480,646 | 433,300 |
| | 8987 | Transfer to Fire Capital Reserve | OFIRE | - | - | 886,640 | 884,782 | 953,559 | 1,021,100 |
| | 9025 | Interest On Bridgetown Debt | OFIRE | 3,626 | 3,041 | 2,702 | 1,773 | 1,085 | 2,100 |
| | 9035 | Interest On Bridgetown Fire Truck Debt | OFIRE | 3,457 | 3,649 | 2,732 | 1,350 | 2,333 | - |
| | 9055 | Principal On Bridgetown Debt | OFIRE | 11,134 | 10,100 | - | 6,600 | 6,600 | 6,600 |
| | 9065 | Principal On Bridgetown Fire Truck Debt | OFIRE | - | - | - | - | 37,500 | - |
| | 9435 | Fire Department Capital Funding | OFIRE | 657,066 | - | - | - | - | - |
| | 9440 | Transfer to Own Funds and Agencies | OFIRE | - | 712,972 | - | 450,000 | - | - |
| | 9650 | Transmission Of Taxes - Other Government | OFIRE | 106,427 | 114,534 | 116,824 | 123,911 | 130,448 | 140,200 |
| | | | | 1,903,149 | 2,022,977 | 2,202,518 | 2,857,904 | 2,695,457 | 2,725,300 |
| Police Services | | | | | | | | | |
| | 6006 | Stipends & Allowances | RCMP | - | - | - | - | - | 600 |
| | 6031 | Kilometric Allowances | RCMP | - | - | - | 39 | - | 500 |
| | 9600 | Provincial Corrections Contributions | RCMP | 252,728 | 250,534 | 252,420 | - | - | - |
| | 6031 | Kilometric Allowances | RCMP | - | - | - | - | - | - |
| | 8100 | Professional Services | RCMP | 14,357 | 16,903 | 19,177 | - | 16,000 | 29,400 |
| | 8110 | Contracts/Agreements | RCMP | 2,551,547 | 2,833,127 | 3,004,291 | 3,626,922 | 3,502,891 | 4,553,600 |
| | 8110 | Contracts/Agreements | RCMP | - | - | - | - | 872,757 | - |
| | | | | 2,818,632 | 3,100,564 | 3,275,888 | 3,626,961 | 4,391,648 | 4,584,100 |
| Transportation Services | | | | | | | | | |
| Roads and Traffic Control | | | | | | | | | |

| | | | | | | | | |
|--|--|----------|----------------|----------------|----------------|----------------|----------------|----------------|
| 6000 | WAGES/SALARIES | Roads | - | - | 51 | 17,332 | - | - |
| 6001 | Salaries/Wages - Parks & Trails (F/T) | Roads | - | - | 173 | 75 | - | - |
| 6002 | Overtime Wages | Roads | - | - | - | 10,961 | - | - |
| 6010 | Group Benefits (Medical) | Roads | - | - | 37 | 72 | - | - |
| 6011 | MISCELLANEOUS BENEFITS | Roads | - | - | - | 1,560 | - | - |
| 6012 | EI Expense | Roads | - | - | - | 536 | - | - |
| 6013 | WCB Expense | Roads | - | - | - | 826 | - | - |
| 6014 | Pension (Other) Expense | Roads | - | - | - | 2,116 | - | - |
| 7050 | BUILDING FACILITY INSURANCE | Roads | - | - | 1,066 | - | - | 300 |
| 8010 | OPERATIONAL MATERIALS/SUPPLIES | Roads | - | - | - | 247 | 30,000 | 46,400 |
| 8110 | CONTRACTS/AGREEMENTS | Roads | 61,771 | 77,208 | 91,944 | 215,414 | 182,700 | 430,400 |
| 8115 | CONTRACTS/LOCAL ROAD MAINTENANCE | Roads | 7,106 | 4,081 | 161,895 | 199,561 | 142,100 | - |
| 8987 | Transfer to CRES - Paving Loan Repayment | Roads | - | - | - | - | 10,625 | 9,400 |
| 9025 | Interest | Roads | - | - | 204 | - | - | - |
| 9051 | Principal on Paving Debt | Roads | 40,927 | 28,031 | - | - | - | - |
| 9440 | Transfer to Own Funds and Agencies | Roads | - | - | 10,763 | - | - | - |
| | | | 109,804 | 109,320 | 266,133 | 448,700 | 365,425 | 486,500 |
| Streetlights | | | | | | | | |
| 7050 | BUILDING FACILITY INSURANCE | Stlights | - | 644 | 10,813 | - | - | - |
| 8080 | STREET LIGHTS Electrical | Stlights | 61,916 | 62,920 | 66,324 | 68,322 | 66,000 | 70,000 |
| 8081 | STREET LIGHTS Repairs & Maintenance | Stlights | 4,321 | 4,237 | 1,750 | 17,501 | 7,500 | 12,000 |
| 9010 | Interest on Short Term Borrowing | Stlights | - | 1,762 | - | - | - | - |
| 9030 | INTEREST ON LED STREET LIGHT DEBT | Stlights | 9,381 | 7,644 | 5,723 | 5,639 | 2,274 | - |
| 9060 | PRINCIPAL ON LED Street Lights Debt | Stlights | 78,562 | 78,562 | 78,562 | 78,562 | 78,561 | - |
| 9300 | Capital Expenditures | Stlights | - | 68,775 | - | - | - | - |
| 8987 | Interfund Transfer to/from RESERVES | Stlights | - | - | 107,962 | 34,379 | 60,000 | 129,700 |
| | | | 154,180 | 224,544 | 271,134 | 204,403 | 214,335 | 211,700 |
| Transit | | | | | | | | |
| 9480 | Contribution to KTA | PTRANSIT | 632,801 | 539,013 | 607,452 | 859,159 | 824,927 | 795,500 |
| | | | 632,801 | 539,013 | 607,452 | 859,159 | 824,927 | 795,500 |
| Public Works Admin (overhead) - split TSPT/ENVIRO | | | | | | | | |
| 6000 | WAGES/SALARIES | PWADMIN | 347,356 | 477,588 | 587,029 | 817,561 | 645,914 | 586,400 |
| 6002 | OVERTIME WAGES | PWADMIN | 22,806 | 14,601 | 14,782 | 17,599 | - | 25,000 |
| 6005 | Part Time Wages \$ Salaries | PWADMIN | 16,343 | 10,783 | 14,817 | - | - | - |
| 6009 | PSSP Pension | PWADMIN | - | - | - | 21,192 | - | 16,400 |
| 6010 | Group Benefits (Medical) | PWADMIN | 77,194 | 102,078 | 137,223 | 55,456 | 146,580 | 41,800 |
| 6011 | MISCELLANEOUS BENEFITS | PWADMIN | - | - | - | 43,726 | - | 32,000 |
| 6012 | EI Expense | PWADMIN | - | - | - | 15,536 | - | 11,600 |
| 6013 | WCB Expense | PWADMIN | - | - | - | 21,135 | - | 72,900 |
| 6014 | Pension (Other) Expense | PWADMIN | - | - | - | 45,587 | - | 33,300 |
| 6020 | TRAINING/EDUCATION | PWADMIN | 5,288 | 6,658 | 20,071 | 13,143 | 10,000 | 10,000 |
| 6030 | TRAVEL/CONFERENCES | PWADMIN | - | - | - | 8,576 | 5,000 | 7,500 |

| | | | | | | | | |
|--------------------------------|---|---------|----------------|------------------|----------------|------------------|----------------|----------------|
| 6031 | KILOMETRIC ALLOWANCES | PWADMIN | 3,364 | 4,236 | 2,423 | 436 | - | - |
| 6033 | MEAL ALLOWANCES | PWADMIN | 262 | 433 | 299 | 261 | - | - |
| 6035 | Hotel Accomodations | PWADMIN | 364 | - | 408 | - | - | - |
| 6037 | Registration/Course Fees | PWADMIN | 1,069 | - | 183 | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | PWADMIN | 88 | 2,073 | 1,031 | 916 | 1,000 | 1,000 |
| 6050 | OFFICE SUPPLIES | PWADMIN | 920 | 1,747 | 1,311 | 1,538 | - | - |
| 6060 | OFFICE EQUIPMENT | PWADMIN | - | 1,009 | 94 | 42 | - | - |
| 6080 | Advertising | PWADMIN | 606 | - | 29 | 1,297 | - | - |
| 6090 | POSTAGE | PWADMIN | - | 25 | 19 | - | - | - |
| 6100 | COURIER | PWADMIN | - | 219 | 840 | - | 750 | 1,100 |
| 6110 | TELEPHONE/FAX | PWADMIN | - | 523 | 1,646 | 2,142 | - | - |
| 6120 | Publications/Subscriptions | PWADMIN | - | 175 | - | 521 | - | - |
| 6140 | COMPUTER SOFTWARE | PWADMIN | - | 2,534 | 2,393 | - | - | - |
| 6150 | Meeting Expenses | PWADMIN | - | - | 122 | - | - | - |
| 6160 | Liability Insurance | PWADMIN | - | 608 | - | - | - | - |
| 6300 | Internal Shared Services | PWADMIN | - | - | - | - | - | - |
| 6470 | WASTE RESOURCE MANAGEMENT - EXPENSE | PWADMIN | 1,195 | 1,450 | 1,340 | 527 | - | - |
| 7000 | Heat | PWADMIN | 4,899 | 6,684 | 703 | - | - | - |
| 7010 | Electrical | PWADMIN | 1,652 | 1,919 | 3,862 | 7,114 | - | - |
| 7020 | Water | PWADMIN | - | - | - | 1,900 | - | - |
| 7030 | BUILDING FACILITY Maintenance | PWADMIN | 637 | 2,016 | 285 | 272 | - | - |
| 7040 | Jubilee Park/Cyprus Walk Expenses | PWADMIN | - | - | 407 | - | - | - |
| 7050 | BUILDING FACILITY INSURANCE | PWADMIN | 4,274 | 44,054 | - | - | - | - |
| 7100 | Maintenance Tools/Equipment | PWADMIN | - | 5,010 | 4,896 | 13,197 | 15,000 | 15,000 |
| 7110 | Security | PWADMIN | 229 | 229 | 229 | - | - | - |
| 7500 | VEHICLE/EQUIPMENT MAINTENANCE | PWADMIN | 9,406 | 44,534 | 25,032 | 94 | - | - |
| 7510 | VEHICLE/EQUIPMENT Fuel | PWADMIN | 21,332 | 16,275 | 12,358 | - | - | - |
| 7520 | VEHICLE/EQUIPMENT Insurance | PWADMIN | 12,442 | - | - | - | - | - |
| 7540 | Vehicle/Equipment Rental | PWADMIN | - | 677 | - | - | - | - |
| 8000 | Operational Equipment | PWADMIN | - | - | 255 | - | - | - |
| 8005 | Bridgetown -2007 3320 | PWADMIN | - | 551 | - | - | - | - |
| 8006 | Bridgetown - 2011 7500 International Plow | PWADMIN | - | - | 24 | - | - | - |
| 8008 | Bridgetown - 2008 Canyon | PWADMIN | - | - | 24 | - | - | - |
| 8010 | Operational Material/Supplies | PWADMIN | 8,027 | 7,683 | 9,797 | 8,820 | - | 10,000 |
| 8020 | Maintance Equipment | PWADMIN | - | 476 | - | - | - | - |
| 8090 | UNIFORMS/CLOTHING | PWADMIN | 5,347 | 7,490 | 17,366 | 9,474 | 7,500 | 10,000 |
| 8100 | PROFESSIONAL SERVICES | PWADMIN | - | 7,874 | - | 521 | - | - |
| 8110 | Contracts/Agreements | PWADMIN | 163,224 | 168,179 | 88,513 | 15,000 | 10,000 | - |
| 8115 | CONTRACTS/LOCAL ROAD MAINTENANCE | PWADMIN | 107,015 | 175,508 | 20,882 | 38 | - | - |
| 9025 | Interest on Bridgetown Debt | PWADMIN | - | - | - | 2,971 | - | - |
| | | | 815,339 | 1,115,899 | 970,693 | 1,126,592 | 841,744 | 874,000 |
| Public Works Facilities | | | | | | | | |

| | | | | | | | | | |
|--------------------------------------|------|----------------------------------|------------|---------|---------|---------|---------|---------|----------|
| | 6110 | Telecommunications | PWFAC | - | - | - | - | 3,500 | - |
| | 6300 | Internal Shared Services | PWFAC | | | | | | (30,000) |
| | 6470 | Solid Waste Expense | PWFAC | 1,180 | 1,798 | 2,167 | 3,894 | 3,500 | 3,800 |
| | 7000 | Heat | PWFAC | 6,553 | 9,719 | 15,163 | 14,216 | 13,000 | 15,000 |
| | 7010 | Electrical | PWFAC | 3,354 | 3,966 | 3,246 | 3,246 | 5,500 | 5,500 |
| | 7020 | Water | PWFAC | 1,027 | 853 | - | 481 | 2,000 | 1,500 |
| | 7022 | Sewer | PWFAC | - | - | - | 609 | - | 700 |
| | 7030 | Facility Maintenance | PWFAC | 1,800 | 2,863 | 8,886 | 7,230 | 10,000 | 16,600 |
| | 7047 | Arena Operating Expenses | PWFAC | - | - | - | 187 | - | - |
| | 7050 | Facility Insurance | PWFAC | 9,363 | 10,901 | 34,255 | - | - | - |
| | 7100 | Maintenance Tools/Equipment | PWFAC | - | 1,530 | 23,393 | 6,283 | - | - |
| | 7110 | Security | PWFAC | - | - | - | - | - | 300 |
| | 7500 | VEHICLE/EQUIPMENT MAINTENANCE | PWFAC | - | - | - | - | - | - |
| | 7520 | VEHICLE/EQUIPMENT Insurance | PWFAC | - | - | - | - | - | - |
| | 8010 | Operational Materials/Supplies | PWFAC | 1,053 | 4,844 | 999 | 1,058 | - | - |
| | 8090 | UNIFORMS/CLOTHING | PWFAC | 494 | 2,147 | 443 | 56 | - | - |
| | 9056 | Principal on West Paradise Debt | PWFAC | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - |
| | 9026 | Interest on Compost Cart Debt | PWFAC | - | - | - | - | 7,680 | 5,500 |
| | 9056 | Principal on Compost Cart Debt | PWFAC | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| | | | | 134,824 | 148,621 | 198,552 | 147,260 | 155,180 | 78,900 |
| Fleet | | | | | | | | | |
| | 6300 | Internal Shared Services | Fleet | - | - | - | - | - | (67,600) |
| | 7030 | BUILDING/FACILITY MAINTENANCE | Fleet | - | - | - | - | - | - |
| | 7100 | Maintenance Tools/Equipment | Fleet | - | - | 9,862 | - | - | - |
| | 7500 | Repairs/Maintenance | Fleet | 29,755 | 37,276 | 82,808 | 134,533 | 120,000 | 125,000 |
| | 7510 | Fuel | Fleet | 26,312 | 26,845 | 72,516 | 102,239 | 105,000 | 110,000 |
| | 7520 | Insurance | Fleet | 4,179 | 5,824 | 62,971 | 50,887 | 50,000 | 54,100 |
| | 7540 | Vehicle/Equipment Rental | Fleet | - | - | - | 751 | 2,000 | - |
| | 8115 | CONTRACTS/LOCAL ROAD MAINTENANCE | Fleet | - | - | 547 | - | - | - |
| | 9010 | Interest on Short Term Borrowing | Fleet | - | - | 8,127 | 2,091 | - | - |
| | | | | 60,246 | 69,945 | 236,831 | 290,501 | 277,000 | 221,500 |
| Environmental Health Services | | | | | | | | | |
| County Sewer Admin | | | | | | | | | |
| | 6000 | WAGES/SALARIES | Seweradmin | - | - | - | 83,059 | 60,370 | 141,100 |
| | 6002 | OVERTIME WAGES | Seweradmin | | | | | | - |
| | 6005 | Part Time Wages & Salaries | Seweradmin | | | | | | - |
| | 6009 | PSSP | Seweradmin | | | | | | 6,100 |
| | 6010 | Group Benefits (Medical) | Seweradmin | | | | 19,104 | 13,885 | 4,400 |
| | 6011 | MISCELLANEOUS BENEFITS | Seweradmin | | | | | | 3,500 |
| | 6012 | El Expense | Seweradmin | | | | | | 1,200 |
| | 6013 | WCB Expense | Seweradmin | | | | | | 2,600 |
| | 6014 | Pension (Other) Expense | Seweradmin | | | | | | - |

| | | | | | | | | |
|-------------------------------|-------------------------------------|------------|---------|---------|---------|---------|---------|---------|
| 6020 | TRAINING/EDUCATION | Seweradmin | - | - | - | 2,658 | 2,500 | 2,500 |
| 6030 | TRAVEL/CONFERENCES | Seweradmin | - | - | - | 177 | 1,500 | 1,500 |
| 6031 | KILOMETRIC ALLOWANCES | Seweradmin | - | - | - | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | Seweradmin | - | - | 336 | 246 | - | 300 |
| 6050 | Office Supplies | Seweradmin | - | - | - | 2,102 | - | - |
| 6090 | POSTAGE | Seweradmin | - | - | 272 | - | - | - |
| 6100 | COURIER | Seweradmin | - | - | - | 2,297 | 2,500 | 2,500 |
| 6110 | TELEPHONE/FAX | Seweradmin | - | - | - | - | - | - |
| 6300 | Internal Shared Services | Seweradmin | - | - | - | - | - | - |
| 6470 | WASTE RESOURCE MANAGEMENT - EXPENSE | Seweradmin | - | - | - | - | - | - |
| 7022 | Sewer | Seweradmin | - | - | - | 1,037 | - | - |
| 7050 | Building Facility Insurance | Seweradmin | - | - | 16,531 | - | - | - |
| 7120 | Property Taxes | Seweradmin | - | - | - | 3,485 | 3,500 | - |
| 8041 | Telecommunications Services | Seweradmin | - | - | - | 99 | - | - |
| 8090 | UNIFORMS/CLOTHING | Seweradmin | - | - | 188 | 235 | 1,000 | 1,000 |
| 8100 | PROFESSIONAL SERVICES | Seweradmin | - | - | - | - | - | - |
| 8130 | LICENSES/PERMITS | Seweradmin | - | - | - | 1,224 | - | 1,000 |
| 8987 | Interfund Transfer to/from RESERVES | Seweradmin | - | - | 182,535 | 228,350 | 545,716 | 667,900 |
| | | | - | - | 199,862 | 344,073 | 630,972 | 835,600 |
| County Sewer Treatment | | | | | | | | |
| 6000 | WAGES/SALARIES | Treatment | 117,330 | 119,190 | 159,674 | 140,987 | 59,090 | 77,000 |
| 6002 | OVERTIME WAGES | Treatment | 6,034 | 7,455 | 8,714 | 16,168 | - | 15,000 |
| 6005 | Part Time Wages & Salaries | Treatment | 397 | 101 | 413 | - | - | - |
| 6010 | Group Benefits (Medical) | Treatment | 28,343 | 31,126 | 39,270 | 5,767 | 13,591 | 5,000 |
| 6011 | MISCELLANEOUS BENEFITS | Treatment | - | - | - | 7,854 | - | 6,500 |
| 6012 | EI Expense | Treatment | - | - | - | 2,574 | - | 2,300 |
| 6013 | WCB Expense | Treatment | - | - | - | 3,914 | - | 5,000 |
| 6014 | Pension (Other) Expense | Treatment | - | - | - | 12,464 | - | 9,200 |
| 6020 | Training/Education | Treatment | 462 | 897 | 322 | 3,944 | - | - |
| 6030 | Travel/Conferences | Treatment | - | - | - | 403 | - | - |
| 6031 | KILOMETRIC ALLOWANCES | Treatment | 1,346 | 226 | 41 | - | - | - |
| 6033 | MEAL ALLOWANCES | Treatment | 54 | 139 | 312 | - | - | - |
| 6035 | Hotel Accomodations | Treatment | - | 99 | 1,160 | - | - | - |
| 6037 | Registration/Course Fees | Treatment | 782 | 1,065 | - | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | Treatment | 181 | 331 | 113 | - | - | - |
| 6050 | Office Supplies | Treatment | 6,194 | 1,225 | 1,925 | 1,404 | - | - |
| 6060 | OFFICE EQUIPMENT | Treatment | - | - | - | - | - | - |
| 6090 | POSTAGE | Treatment | 646 | 186 | 201 | 203 | - | - |
| 6100 | COURIER | Treatment | - | 833 | 2,289 | 205 | - | - |
| 6110 | TELEPHONE/FAX | Treatment | - | - | - | 328 | - | - |
| 6470 | WASTE RESOURCE MANAGEMENT - EXPENSE | Treatment | - | - | 38 | - | - | - |
| 7000 | HEAT | Treatment | 4,717 | 6,887 | 5,420 | 6,379 | 4,000 | 5,000 |

| | | | | | | | | |
|--------------------------------|-------------------------------------|------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 7010 | ELECTRICAL | Treatment | 72,323 | 72,802 | 73,885 | 80,257 | 70,000 | 75,000 |
| 7020 | WATER | Treatment | 36,403 | 6,902 | 4,390 | 9,311 | 6,000 | 8,000 |
| 7022 | SEWER | Treatment | 565 | 579 | - | 609 | 750 | 700 |
| 7030 | BUILDING/FACILITY MAINTENANCE | Treatment | 4,747 | 7,677 | 7,774 | 22,748 | 15,000 | 17,700 |
| 7050 | BUILDING FACILITY INSURANCE | Treatment | 7,437 | 9,186 | - | - | - | - |
| 7080 | Plant Maintenance | Treatment | - | - | - | - | - | - |
| 7100 | MAINTENANCE TOOLS/EQUIPMENT | Treatment | - | 900 | 843 | 3,974 | 3,000 | 10,900 |
| 7500 | VEHICLE/EQUIPMENT Maintenance | Treatment | 2,616 | 4,046 | - | - | - | - |
| 7510 | VEHICLE/EQUIPMENT Fuel | Treatment | 5,112 | 8,362 | 3,035 | 110 | - | - |
| 7520 | VEHICLE/EQUIPMENT Insurance | Treatment | 3,184 | 2,732 | - | - | - | - |
| 8010 | OPERATIONAL MATERIALS/SUPPLIES | Treatment | 107,988 | 90,392 | 194,745 | 137,806 | 115,000 | 204,600 |
| 8015 | CHEMICALS | Treatment | 53,327 | 23,222 | 55,054 | 51,978 | 45,000 | 55,000 |
| 8017 | Testing | Treatment | 6,409 | 6,178 | 6,406 | 7,808 | 6,000 | 8,000 |
| 8041 | TELECOMMUNICATION SERVICES | Treatment | 1,885 | 1,064 | 1,064 | 1,877 | 2,000 | 2,000 |
| 8090 | UNIFORMS/CLOTHING | Treatment | 1,631 | 1,843 | 413 | 580 | - | - |
| 8100 | PROFESSIONAL SERVICES | Treatment | 174 | 682 | 684 | 683 | - | 1,000 |
| 8110 | CONTRACTS/AGREEMENTS | Treatment | 180,276 | 77,055 | 163,013 | 145,309 | 110,000 | 145,000 |
| 8115 | Contracts/Local Roads Maintenance | Treatment | - | 931 | - | - | - | - |
| 8120 | LEASES | Treatment | 69 | 69 | 23 | - | - | - |
| 8130 | LICENSES/PERMITS | Treatment | 223 | - | 163 | - | - | - |
| 9300 | Capital Expenditures | Treatment | - | 223 | - | - | - | 46,800 |
| 9440 | Transfer to Own Funds and Agencies | Treatment | - | 312,187 | - | - | - | - |
| 9455 | TRANSFER TO OPERATING FUND | Treatment | - | 43,544 | - | - | - | - |
| | | | 650,855 | 840,336 | 731,384 | 665,644 | 449,431 | 652,900 |
| County Sewer Collection | | | | | | | | |
| 6000 | WAGES/SALARIES | Collection | 66,792 | 88,307 | 105,433 | 68,384 | 65,549 | 92,800 |
| 6002 | OVERTIME WAGES | Collection | 11,032 | 2,637 | 2,758 | - | - | 7,000 |
| 6005 | Part Time Wages & Salaries | Collection | 6,070 | - | - | 6,683 | - | - |
| 6010 | Group Benefits (Medical) | Collection | 22,174 | 23,349 | 23,526 | 596 | 13,144 | 6,200 |
| 6011 | MISCELLANEOUS BENEFITS | Collection | - | - | - | 4,232 | - | 5,200 |
| 6012 | EI Expense | Collection | - | - | - | 1,482 | - | 1,800 |
| 6013 | WCB Expense | Collection | - | - | - | 2,067 | - | 4,000 |
| 6014 | Pension (Other) Expense | Collection | - | - | - | 5,959 | - | 7,400 |
| 6020 | TRAINING/EDUCATION | Collection | - | 2,234 | - | - | - | - |
| 6030 | Travel/Education | Collection | - | - | - | 82 | - | - |
| 6031 | KILOMETRIC ALLOWANCES | Collection | 922 | 33 | - | - | - | - |
| 6033 | MEAL ALLOWANCES | Collection | 109 | - | 35 | 32 | - | - |
| 6037 | Registration/Course Fees | Collection | 798 | - | - | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | Collection | - | 126 | 61 | - | - | - |
| 6050 | Office Supplies | Collection | 22 | - | - | - | - | - |
| 6090 | POSTAGE | Collection | 646 | 186 | 201 | 203 | - | - |
| 7010 | ELECTRICAL | Collection | 30,596 | 29,249 | 31,183 | 36,750 | 30,000 | 32,000 |

| | | | | | | | | | |
|---------------------------|------|-------------------------------------|------------|---------|---------|---------|---------|---------|---------|
| | 7030 | BUILDING/FACILITY MAINTENANCE | Collection | - | - | 73 | - | - | 5,000 |
| | 7050 | BUILDING FACILITY INSURANCE | Collection | 4,388 | 5,313 | 161 | - | - | - |
| | 7500 | VEHICLE/EQUIPMENT Maintenance | Collection | 16,314 | 5,946 | - | - | - | - |
| | 7510 | VEHICLE/EQUIPMENT Fuel | Collection | 4,110 | 10,536 | 3,100 | - | - | - |
| | 7520 | VEHICLE/EQUIPMENT Insurance | Collection | 2,972 | 2,872 | - | - | - | - |
| | 8010 | OPERATIONAL MATERIALS/SUPPLIES | Collection | 82,248 | 51,697 | 58,721 | 170,283 | 65,000 | 111,200 |
| | 8020 | MAINTENANCE EQUIPMENT | Collection | - | 135 | - | - | - | - |
| | 8041 | TELECOMMUNICATION SERVICES | Collection | - | - | - | 910 | - | - |
| | 8090 | UNIFORMS/CLOTHING | Collection | 905 | 655 | - | - | - | - |
| | 8100 | PROFESSIONAL SERVICES | Collection | 174 | 682 | 684 | 1,061 | - | 1,000 |
| | 8110 | CONTRACTS/AGREEMENTS | Collection | 3,334 | 28,871 | 2,145 | 4,319 | - | 5,000 |
| | 8120 | LEASES | Collection | 69 | 69 | 23 | - | - | - |
| | 8130 | LICENSES/PERMITS | Collection | 223 | 1,771 | 2,008 | - | - | - |
| | | | | 253,898 | 254,668 | 230,112 | 303,043 | 173,693 | 278,600 |
| BT Sewer Admin | | | | | | | | | |
| | 6000 | WAGES/SALARIES | BTSADMIN | - | - | - | 83,059 | 60,370 | 126,100 |
| | 6002 | OVERTIME WAGES | BTSADMIN | - | - | - | - | - | - |
| | 6005 | Part Time Wages & Salaries | BTSADMIN | - | - | - | - | - | - |
| | 6010 | Group Benefits (Medical) | BTSADMIN | - | - | - | 19,104 | 13,885 | 6,100 |
| | 6011 | MISCELLANEOUS BENEFITS | BTSADMIN | - | - | - | - | 2,500 | 3,500 |
| | 6012 | EI Expense | BTSADMIN | - | - | - | - | - | 1,200 |
| | 6013 | WCB Expense | BTSADMIN | - | - | - | - | - | 2,600 |
| | 6014 | Pension (Other) Expense | BTSADMIN | - | - | - | - | - | - |
| | 6020 | TRAINING/EDUCATION | BTSADMIN | - | - | - | - | 2,500 | 2,500 |
| | 6030 | TRAVEL/CONFERENCES | BTSADMIN | - | - | - | - | 500 | 1,500 |
| | 6033 | MEAL ALLOWANCES | BTSADMIN | - | - | - | - | - | - |
| | 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | BTSADMIN | - | - | 78 | 164 | 200 | 200 |
| | 6050 | Office Supplies | BTSADMIN | - | - | - | 1,500 | - | - |
| | 6100 | COURIER | BTSADMIN | - | - | 72 | 137 | 2,500 | 1,000 |
| | 6300 | Internal Shared Services | BTSADMIN | - | - | - | - | - | - |
| | 7050 | BUILDING FACILITY INSURANCE | BTSADMIN | - | - | 1,385 | - | - | - |
| | 8090 | UNIFORMS/CLOTHING | BTSADMIN | - | - | - | - | - | 1,000 |
| | 8130 | LICENSES/PERMITS | BTSADMIN | - | - | - | 796 | - | 1,000 |
| | 8987 | Interfund Transfer to/from RESERVES | BTSADMIN | - | - | 99,692 | 109,947 | 40,604 | 84,700 |
| | 9455 | TRANSFER TO OPERATING FUND | BTSADMIN | - | - | - | - | - | - |
| | | | | - | - | 101,227 | 214,707 | 123,060 | 231,400 |
| BT Sewer Treatment | | | | | | | | | |
| | 6000 | WAGES/SALARIES | Btreatment | 9,916 | 9,740 | 8,147 | 1,651 | 12,023 | 10,700 |
| | 6002 | OVERTIME WAGES | Btreatment | 608 | 972 | 922 | - | - | - |
| | 6005 | Part Time Wages & Salaries | Btreatment | 595 | - | 223 | - | - | - |
| | 6010 | Group Benefits (Medical) | Btreatment | 2,529 | 2,489 | 1,881 | - | 2,765 | 800 |
| | 6011 | MISCELLANEOUS BENEFITS | Btreatment | - | - | - | 92 | - | 700 |

| | | | | | | | | |
|----------------------------|-------------------------------------|------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 6012 | El Expense | Btreatment | - | - | - | 34 | - | 300 |
| 6013 | WCB Expense | Btreatment | - | - | - | 43 | - | 600 |
| 6014 | Pension (Other) Expense | Btreatment | - | - | - | 92 | - | 1,100 |
| 6020 | TRAINING/EDUCATION | Btreatment | - | 776 | 227 | 141 | - | - |
| 6033 | MEAL ALLOWANCES | Btreatment | - | 36 | - | - | - | - |
| 6037 | Registration/Course Fees | Btreatment | 345 | - | - | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | Btreatment | 31 | 104 | 61 | - | - | - |
| 6080 | ADVERTISING | Btreatment | - | - | - | - | - | - |
| 6100 | COURIER | Btreatment | - | 101 | 474 | 287 | - | - |
| 7010 | ELECTRICAL | Btreatment | 2,570 | 2,445 | 3,463 | 4,156 | 3,000 | 5,000 |
| 7030 | BUILDING/FACILITY MAINTENANCE | Btreatment | 79 | 2,556 | 1,686 | 1,002 | 2,000 | 2,000 |
| 7050 | BUILDING FACILITY INSURANCE | Btreatment | 544 | 659 | - | - | - | - |
| 7500 | VEHICLE/EQUIPMENT Maintenance | Btreatment | - | 1,028 | - | - | - | - |
| 8010 | OPERATIONAL MATERIALS/SUPPLIES | Btreatment | 16,442 | 8,053 | 7,974 | 13,443 | 13,000 | 13,000 |
| 8015 | CHEMICALS | Btreatment | 28,217 | 26,618 | 9,781 | 32,049 | 30,000 | 30,000 |
| 8017 | Testing | Btreatment | 2,077 | 1,745 | 1,581 | - | 1,800 | 2,000 |
| 8090 | UNIFORMS/CLOTHING | Btreatment | 20 | - | - | - | - | - |
| 8110 | CONTRACTS/AGREEMENTS | Btreatment | - | - | 2,081 | - | - | - |
| 9025 | Interest on Bridgetown Debt | Btreatment | 100 | 38 | - | - | - | - |
| 9055 | Principal on Bridgetown Debt | Btreatment | 2,000 | 2,000 | - | 32,467 | - | - |
| 9440 | Transfer to Own Funds and Agencies | Btreatment | - | 40,000 | - | - | - | - |
| | | | 66,073 | 99,360 | 38,501 | 85,457 | 64,589 | 66,200 |
| BT Sewer Collection | | | | | | | | |
| 6000 | WAGES/SALARIES | Bcollect | 7,402 | 5,861 | 9,302 | 742 | 139,806 | 63,400 |
| 6002 | OVERTIME WAGES | Bcollect | 3,442 | 1,828 | 2,365 | - | - | - |
| 6005 | Part Time Wages & Salaries | Bcollect | 695 | - | - | - | - | - |
| 6010 | Group Benefits (Medical) | Bcollect | 2,121 | 1,579 | 3,048 | - | 30,223 | 5,400 |
| 6011 | MISCELLANEOUS BENEFITS | Bcollect | - | - | - | 40 | - | 3,700 |
| 6012 | El Expense | Bcollect | - | - | - | 15 | - | 1,400 |
| 6013 | WCB Expense | Bcollect | - | - | - | 19 | - | 2,900 |
| 6014 | Pension (Other) Expense | Bcollect | - | - | - | 60 | - | 5,000 |
| 6020 | TRAINING/EDUCATION | Bcollect | - | 288 | - | 100 | - | - |
| 6031 | Kilometric Allowances | Bcollect | 26 | 69 | - | - | - | - |
| 6033 | MEAL ALLOWANCES | Bcollect | - | 36 | - | - | - | - |
| 6037 | Registration/Course Fees | Bcollect | 345 | - | - | - | - | - |
| 6040 | PROFESSIONAL MEMBERSHIP/DUES & FEES | Bcollect | - | 104 | - | - | - | - |
| 7010 | ELECTRICAL | Bcollect | 9,915 | 9,388 | 11,507 | 11,098 | 9,000 | 12,000 |
| 7050 | BUILDING FACILITY INSURANCE | Bcollect | 744 | 890 | - | - | - | - |
| 7510 | VEHICLE/EQUIPMENT Fuel | Bcollect | 63 | - | - | - | - | - |
| 7520 | VEHICLE/EQUIPMENT Insurance | Bcollect | - | 430 | - | - | - | - |
| 8010 | OPERATIONAL MATERIALS/SUPPLIES | Bcollect | 5,338 | 5,122 | 24,990 | 11,884 | 20,000 | 94,100 |
| 8110 | CONTRACTS/AGREEMENTS | Bcollect | 1,178 | - | - | - | - | - |

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|---|------|--|----------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 8130 | LICENSES/PERMITS | Bcollect | - | - | 801 | - | - | - |
| | | | | 31,269 | 25,595 | 52,013 | 23,958 | 199,028 | 187,900 |
| Solid Waste | | | | | | | | | |
| | 6000 | WAGES/SALARIES | WASTE | 13,646 | 26,937 | 10,792 | - | - | - |
| | 6002 | OVERTIME WAGES | WASTE | 1,105 | - | - | - | - | - |
| | 6005 | Part Time Wages & Salaries | WASTE | 20,124 | 101 | - | - | - | - |
| | 6010 | Group Benefits (Medical) | WASTE | 4,772 | 5,244 | 1,691 | - | - | - |
| | 6031 | Kilometric Allowances | WASTE | 94 | - | - | - | - | - |
| | 6033 | MEAL ALLOWANCES | WASTE | 170 | - | - | - | - | - |
| | 6090 | Postage | WASTE | 1,656 | 1,648 | - | - | - | - |
| | 6153 | EXTERNAL COMMUNICATIONS | WASTE | 4,806 | 5,888 | 1,092 | - | - | - |
| | 6201 | Curbside Collection | WASTE | 837,507 | 933,745 | 1,587,914 | 150,879 | - | - |
| | 6202 | Composting Services | WASTE | 41,748 | - | - | - | - | - |
| | 6203 | Recycleables | WASTE | 15,052 | - | - | - | - | - |
| | 6204 | Landfill | WASTE | 53,522 | - | - | - | - | - |
| | 6205 | Transportation Services | WASTE | 34,615 | - | - | - | - | - |
| | 6206 | VWRM Transfer Station Garbage Drop off | WASTE | 719,617 | 870,522 | 516,886 | 73,946 | - | - |
| | 6207 | Hazardous Waste | WASTE | 28,493 | 28,538 | 9,498 | - | - | - |
| | 6470 | Waste Resource Management - Expense | WASTE | 3,392 | 2,366 | 298 | - | - | - |
| | 7010 | ELECTRICAL | WASTE | 1,996 | 4,623 | 1,268 | - | - | - |
| | 7030 | BUILDING/FACILITY MAINTENANCE | WASTE | 761 | - | - | - | - | - |
| | 7050 | BUILDING FACILITY INSURANCE | WASTE | 6,040 | 6,464 | - | - | - | - |
| | 7500 | VEHICLE/EQUIPMENT Maintenance | WASTE | 2,752 | 1,431 | - | - | - | - |
| | 7510 | VEHICLE/EQUIPMENT Fuel | WASTE | 3,643 | 8,387 | 2,052 | - | - | - |
| | 7520 | VEHICLE/EQUIPMENT Insurance | WASTE | 406 | 1,652 | - | - | - | - |
| | 8010 | OPERATIONAL MATERIALS/SUPPLIES | WASTE | 13,012 | 7,029 | 3,719 | 44,749 | 4,000 | 4,000 |
| | 8017 | Testing | WASTE | 6,935 | 8,763 | - | - | - | - |
| | 8041 | TELECOMMUNICATION SERVICES | WASTE | 125 | - | - | - | - | - |
| | 8100 | Professional Services | WASTE | 71,985 | - | - | - | - | - |
| | 8110 | CONTRACTS/AGREEMENTS | WASTE | 25,749 | 6,784 | 14,129 | 1,942,467 | 1,984,748 | 1,601,000 |
| | 8130 | LICENSES/PERMITS | WASTE | - | 278 | - | - | - | - |
| | 8982 | Interfund Transfer To/From MCAP | WASTE | - | - | - | 1,505 | - | - |
| | 9026 | Interest on Debt | WASTE | 14,846 | 10,421 | 9,148 | 7,799 | - | - |
| | 9056 | Principal on Waste Debt | WASTE | 75,000 | 78,214 | 78,214 | 75,000 | - | - |
| | 9300 | Capital Expenditures | WASTE | - | 12,701 | - | 1,365 | - | - |
| | 9440 | Transfer to Own Funds and Agencies | WASTE | 2,878 | - | - | - | - | - |
| | | | | 2,006,447 | 2,021,736 | 2,236,701 | 2,297,710 | 1,988,748 | 1,605,000 |
| Environmental Development Services | | | | | | | | | |
| Planning and Development | | | | | | | | | |
| | 6000 | Wages/Salaries | RES | 374,247 | 303,467 | 355,582 | 443,506 | 476,497 | 495,900 |
| | 6009 | Pssp Pension | RES | - | - | - | 33,142 | - | 43,600 |
| | 6010 | Group Benefits (Medical) | RES | 86,899 | 76,270 | 85,983 | 24,360 | 109,594 | 30,900 |

| | | | | | | | | |
|---|--|--------|---------|---------|---------|---------|---------|---------|
| 6011 | Miscellaneous Benefits | RES | - | - | - | 22,841 | - | 25,300 |
| 6012 | Ei Expense | RES | - | - | - | 7,915 | - | 8,500 |
| 6013 | Wcb Expense | RES | - | - | - | 11,184 | - | 19,200 |
| 6014 | Pension (Other) Expense | RES | - | - | - | 5,611 | - | - |
| 6020 | Training/Education | RES | - | - | - | 1,944 | 5,000 | 9,000 |
| 6030 | Travel/Conferences | RES | - | - | - | 2,174 | - | 2,800 |
| 6031 | Kilometric Allowances | RES | 4,936 | 2,803 | 3,630 | 465 | 3,000 | - |
| 6033 | Meal Allowances | RES | 426 | 200 | 63 | 181 | 1,000 | - |
| 6035 | Hotel Accomodations | RES | - | 647 | 342 | - | - | - |
| 6037 | Registration/Course Fees | RES | 190 | 1,080 | 450 | 587 | - | - |
| 6040 | Professional Membership/Dues & Fees | RES | 1,228 | 1,295 | 444 | 2,163 | 2,000 | 2,300 |
| 6050 | Office Supplies | RES | 1,397 | 1,912 | 2,312 | 1,610 | 3,500 | 1,500 |
| 6060 | Office Equipment | RES | 37 | 470 | 338 | 1,433 | - | 1,000 |
| 6080 | Advertising | RES | 1,199 | - | 4,478 | 412 | 2,000 | - |
| 6090 | Postage | RES | 541 | 647 | 84 | 152 | - | 2,000 |
| 6100 | COURIER | RES | - | - | - | 100 | - | - |
| 6120 | Publications/Subscriptions | RES | 138 | - | - | - | - | - |
| 6140 | Computer Software | RES | - | 6,434 | 245 | - | 7,000 | 7,000 |
| 6150 | Meeting Expenses | RES | - | 1,191 | 172 | - | - | - |
| 6170 | Promotion | RES | - | - | - | - | - | - |
| 6185 | Cost Recovery MCAO | RES | - | - | - | - | - | - |
| 6700 | Accessibility Plan Public Consultation | RES | 2,456 | - | - | - | - | - |
| 6730 | County Wide Plan Zoning | RES | 22,320 | - | - | - | - | - |
| 8010 | Operational Materials/Supplies | RES | 1,095 | 2,175 | 359 | 119 | 6,100 | 6,100 |
| 8110 | Contracts/Agreements | RES | - | - | 26,209 | 51,296 | 107,000 | 50,000 |
| 8130 | LICENSES/PERMITS | RES | 1,011 | - | - | - | - | - |
| 8135 | Regulatory Fees | RES | 7,700 | 5,400 | 7,563 | 7,000 | 6,000 | 7,000 |
| 9090 | Bank Charges | RES | - | 21 | - | - | - | - |
| 9300 | Capital Expenditures | RES | - | 94,367 | 38,496 | - | - | - |
| 9463 | Strategic Initiatives | RES | - | - | - | - | - | - |
| | | | 505,820 | 498,379 | 526,750 | 618,195 | 728,692 | 712,100 |
| Recreation and Cultural Services | | | | | | | | |
| Community Development | | | | | | | | |
| 6000 | Wages/Salaries | RECGEN | 137,439 | 180,018 | 184,482 | 385,107 | 434,855 | 471,800 |
| 6001 | Salaries/Wages Parks & Trails | RECGEN | 18,529 | 24,149 | 5,309 | - | - | - |
| 6002 | OVERTIME WAGES | RECGEN | 143 | 1,041 | 283 | - | - | - |
| 6005 | Part Time Wages & Salaries | RECGEN | - | 2,662 | 393 | 13,455 | 55,123 | 50,900 |
| 6009 | Pssp Pension | RECGEN | - | - | - | 20,636 | - | 30,100 |
| 6010 | Group Benefits (Medical) | RECGEN | 32,763 | 46,092 | 46,257 | 17,395 | 104,449 | 18,400 |
| 6011 | Miscellaneous Benefits | RECGEN | - | - | - | 20,151 | - | 26,300 |
| 6012 | Ei Expense | RECGEN | - | - | - | 7,244 | - | 9,500 |
| 6013 | Wcb Expense | RECGEN | - | - | - | 9,948 | - | 21,000 |

| | | | | | | | | |
|------|--|--------|--------|--------|--------|--------|---------------|---------------|
| 6014 | Pension (Other) Expense | RECGEN | - | - | - | 9,903 | - | 10,800 |
| 6020 | Training/Education | RECGEN | - | 546 | 734 | 2,940 | 5,820 | 5,900 |
| 6030 | Mileage/Accomodations | RECGEN | - | - | 250 | 8,651 | 7,800 | 7,800 |
| 6031 | Kilometric Allowances | RECGEN | 2,990 | 2,962 | 4,827 | 805 | - | - |
| 6033 | Meal Allowances | RECGEN | 68 | 231 | 227 | 68 | - | - |
| 6035 | Hotel Accomodations | RECGEN | - | - | 625 | 135 | - | - |
| 6037 | Registration/Course Fees | RECGEN | 301 | 255 | - | 25 | - | - |
| 6038 | Miscellaneous Travel Costs | RECGEN | - | - | 17 | - | - | - |
| 6040 | Professional Membership/Dues & Fees | RECGEN | 509 | 340 | 410 | 340 | 1,600 | 2,000 |
| 6050 | Office Supplies | RECGEN | 350 | 4,127 | 1,311 | 641 | - | - |
| 6060 | Office Equipment | RECGEN | 250 | 173 | 291 | - | - | - |
| 6070 | Photocopying Supplies | RECGEN | - | - | - | - | - | - |
| 6080 | Advertising | RECGEN | 913 | 54 | - | 19,784 | - | - |
| 6110 | TELEPHONE/FAX | RECGEN | - | - | - | - | - | - |
| 6120 | Publications/Subscriptions | RECGEN | 34 | - | 150 | 136 | 1,000 | 200 |
| 6140 | Computer Software | RECGEN | - | - | - | 1,264 | 1,200 | 3,100 |
| 6150 | Meeting Expenses | RECGEN | - | 15 | 1,045 | 50 | - | - |
| 6170 | Promotion | RECGEN | 3,347 | 19,001 | 7,903 | 9,114 | 35,000 | 35,000 |
| 6470 | Waste Resource Management - Expense | RECGEN | - | 245 | - | - | - | - |
| 6700 | Accessibility/Public | RECGEN | - | 404 | - | - | - | - |
| 7010 | Electrical | RECGEN | 92 | 252 | 359 | 146 | - | - |
| 7030 | Building/Facility Maintenance | RECGEN | - | 316 | 236 | - | - | - |
| 7035 | Revere Building Expenses | RECGEN | 15,539 | 16,512 | 5,192 | 9,883 | - | - |
| 7037 | Tourist Bureau Operating/Supplies Expenses | RECGEN | 983 | 1,457 | 438 | 1,732 | - | - |
| 7039 | Tennis Court | RECGEN | 1,182 | 6,489 | - | 464 | - | - |
| 7049 | Other - Programs | RECGEN | - | - | 300 | 300 | 7,000 | - |
| 7050 | Building Facility Insurance | RECGEN | 775 | 193 | 29,836 | - | - | - |
| 7100 | Maintenance Tools/equipment | RECGEN | - | 2,233 | 463 | - | - | - |
| 7500 | VEHICLE/EQUIPMENT Maintenance | RECGEN | 3,732 | 1,719 | 1,306 | - | - | 5,000 |
| 7510 | VEHICLE/EQUIPMENT Fuel | RECGEN | 3,240 | 3,969 | 1,419 | - | - | 1,700 |
| 7520 | VEHICLE/EQUIPMENT Insurance | RECGEN | - | 1,823 | - | - | - | - |
| 8010 | Operational Materials/Supplies | RECGEN | 4,924 | 5,986 | 7,000 | 4,935 | 7,400 | 7,400 |
| 8020 | Maintenance Equipment | RECGEN | - | 279 | 839 | - | 5,000 | - |
| 8025 | Community Events | RECGEN | 2,633 | 12,009 | 17,189 | 19,751 | 29,000 | 32,000 |
| 8030 | Maintenance Materials/Supplies | RECGEN | - | 1,054 | - | - | 13,500 | 13,500 |
| | Signage | RECGEN | - | - | - | - | 32,000 | 5,000 |
| 8090 | Uniforms/Clothing | RECGEN | 151 | - | - | - | - | - |
| 8100 | Professional Services | RECGEN | - | 7,091 | - | - | - | - |
| 8110 | Contracts/Agreements | RECGEN | 645 | - | - | 8,984 | 85,000 | - |
| 8150 | Grants/Subsidies To Organizations | RECGEN | - | - | 16,000 | 60,000 | - | - |
| 8165 | Donation Transfer | RECGEN | 200 | - | - | - | - | - |
| 8170 | Scholorships/Grants To Individuals | RECGEN | 487 | - | 82 | 499 | 3,582 | 5,500 |

| | | | | | | | | | |
|--------------------|------|-------------------------------------|------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 8173 | After School Program | RECGEN | 1,500 | - | - | - | - | - |
| | 8175 | Active Living | RECGEN | 4,971 | 1,309 | - | 5 | - | 8,000 |
| | 8987 | Interfund Transfer To/From Reserves | RECGEN | - | - | 55,000 | 55,000 | 55,000 | 55,000 |
| | 9100 | Depreciation | RECGEN | - | - | - | - | - | - |
| | 9300 | Capital Expenditures | RECGEN | - | 1,000 | - | - | - | - |
| | 9463 | Strategic Initiatives | RECGEN | - | 7,568 | 25,899 | 30,673 | 38,500 | 37,500 |
| | | | | 238,690 | 353,574 | 416,072 | 720,164 | 922,828 | 863,400 |
| Raven Haven | | | | | | | | | |
| | 6001 | Salaries/Wages Parks & Trails | RAVENHAVEN | 3,746 | 1,471 | 955 | - | - | - |
| | 6002 | OVERTIME WAGES | RAVENHAVEN | 417 | 379 | 1,135 | - | - | - |
| | 6005 | Part Time Wages & Salaries | RAVENHAVEN | 18,475 | 19,456 | 22,267 | 32,130 | 33,994 | 36,800 |
| | 6010 | Group Benefits (Medical) | RAVENHAVEN | 2,443 | 2,373 | 2,810 | - | 3,399 | - |
| | 6011 | Miscellaneous Benefits | RAVENHAVEN | - | - | - | 1,226 | - | 1,600 |
| | 6012 | Ei Expense | RAVENHAVEN | - | - | - | 747 | - | 800 |
| | 6013 | Wcb Expense | RAVENHAVEN | - | - | - | 839 | - | 1,600 |
| | 6020 | Training/Education | RAVENHAVEN | 372 | 145 | 294 | - | - | - |
| | 6030 | Travel/Conferences | RAVENHAVEN | - | - | - | 594 | - | - |
| | 6031 | Kilometric Allowances | RAVENHAVEN | 528 | 963 | 709 | - | - | - |
| | 6033 | Meal Allowances | RAVENHAVEN | - | - | - | - | - | - |
| | 6040 | Professional Membership/Dues & Fees | RAVENHAVEN | 30 | 60 | 81 | - | - | - |
| | 6050 | Office Supplies | RAVENHAVEN | 790 | 543 | 608 | 781 | - | - |
| | 6080 | Advertising | RAVENHAVEN | 244 | 342 | 629 | - | - | - |
| | 6100 | COURIER | RAVENHAVEN | - | - | 32 | - | - | - |
| | 6170 | Promotion | RAVENHAVEN | 1 | 49 | 184 | - | - | - |
| | 6470 | Waste Resource Management - Expense | RAVENHAVEN | - | 432 | 15 | 57 | - | 1,000 |
| | 7010 | Electrical | RAVENHAVEN | 1,223 | 1,925 | 1,878 | 2,240 | 2,500 | 2,500 |
| | 7030 | Building/Facility Maintenance | RAVENHAVEN | 24 | 855 | 2,452 | 4,289 | 5,000 | 6,000 |
| | 7050 | Building Facility Insurance | RAVENHAVEN | 4,527 | 5,237 | 8,009 | - | - | - |
| | 7100 | Maintenance Tools/equipment | RAVENHAVEN | - | - | 172 | - | - | - |
| | 7500 | VEHICLE/EQUIPMENT Maintenance | RAVENHAVEN | 53 | 1,447 | - | - | - | - |
| | 7510 | VEHICLE/EQUIPMENT Fuel | RAVENHAVEN | - | - | - | - | - | - |
| | 7520 | VEHICLE/EQUIPMENT Insurance | RAVENHAVEN | 460 | 375 | - | - | - | - |
| | 8010 | Operational Materials/Supplies | RAVENHAVEN | 685 | 3,647 | 3,737 | 1,412 | 4,490 | 4,800 |
| | 8017 | Testing | RAVENHAVEN | - | 187 | 805 | 248 | 500 | 500 |
| | 8020 | Maintenance Equipment | RAVENHAVEN | - | - | - | - | - | - |
| | 8030 | Maintenance Materials/Supplies | RAVENHAVEN | 636 | 725 | 2,304 | 1,112 | 3,000 | - |
| | 8041 | Telecommunication Services | RAVENHAVEN | 52 | 30 | - | 33 | - | 800 |
| | 8050 | Cost Of Sales | RAVENHAVEN | 1,446 | 2,764 | 3,499 | 4,450 | 4,600 | 5,300 |
| | 8090 | Uniforms/Clothing | RAVENHAVEN | - | - | 113 | - | - | - |
| | 8100 | Professional Services | RAVENHAVEN | - | - | - | - | - | - |
| | 8130 | Licenses/Permits | RAVENHAVEN | 158 | 378 | 149 | - | - | - |
| | 9090 | Bank Charges | RAVENHAVEN | - | 91 | - | - | - | 300 |

| | | | | | | | | | |
|---|--------------------------------|---------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|
| | | | | 36,310 | 43,874 | 52,837 | 50,158 | 57,484 | 61,700 |
| Sports Hub - ACOSS | | | | | | | | | |
| 6000 | WAGES/SALARIES | SHUBEXP | 2,536 | 5,516 | 1,041 | 89 | - | - | - |
| 6002 | OVERTIME WAGES | SHUBEXP | 36 | 307 | - | - | - | - | - |
| 6005 | Part Time Wages & Salaries | SHUBEXP | 761 | - | 404 | - | - | - | - |
| 6010 | Group Benefits (Medical) | SHUBEXP | 693 | 1,647 | 310 | - | - | - | - |
| 6011 | Miscellaneous Benefits | SHUBEXP | - | - | - | 5 | - | - | - |
| 6012 | Ei Expense | SHUBEXP | - | - | - | 2 | - | - | - |
| 6013 | Wcb Expense | SHUBEXP | - | - | - | 2 | - | - | - |
| 6014 | Pension (Other) Expense | SHUBEXP | - | - | - | 5 | - | - | - |
| 6030 | Travel/Conferences | SHUBEXP | - | - | - | 3 | - | - | - |
| 7010 | Electrical | SHUBEXP | - | 2,447 | 2,936 | 603 | - | - | - |
| 7020 | Water | SHUBEXP | - | 391 | - | - | - | - | - |
| 7030 | Building/Facility Maintenance | SHUBEXP | - | - | 1,303 | 274 | - | - | - |
| 7042 | Sports Hub Park | SHUBEXP | 2,638 | - | - | - | - | - | - |
| 7050 | Building/Facility Insurance | SHUBEXP | 16,288 | 12,575 | 21,745 | - | - | - | - |
| 7100 | Maintenance Tools/equipment | SHUBEXP | - | - | 33 | - | - | - | - |
| 7500 | VEHICLE/EQUIPMENT Maintenance | SHUBEXP | - | 2,745 | - | - | - | - | - |
| 7520 | VEHICLE/EQUIPMENT Insurance | SHUBEXP | 406 | 445 | - | - | - | - | - |
| 8010 | Operational Materials/Supplies | SHUBEXP | 4,609 | 5,326 | 45,513 | 52,709 | 2,500 | 2,500 | 2,500 |
| 8110 | Contracts/Agreements - ACOSS | SHUBEXP | - | - | - | - | 50,000 | 50,000 | 50,000 |
| 8120 | Leases | SHUBEXP | 1,979 | 1,655 | - | - | - | - | - |
| | Repairs/Maintenance | SHUBEXP | - | - | - | - | 14,000 | - | - |
| 9300 | Capital Expenditures | SHUBEXP | - | 11,325 | - | - | - | - | - |
| | | | 29,946 | 44,379 | 73,285 | 53,692 | 66,500 | 52,500 | |
| Bridgetown Arena BCRA | | | | | | | | | |
| 6000 | Salaries | | - | - | - | - | 31,176 | 32,100 | |
| 6010 | Benefits | | - | - | - | - | 7,338 | 7,600 | |
| 7000 | Heat | | - | - | - | - | - | - | |
| 7030 | Facility Maintenance | | - | - | - | - | - | - | |
| 7047 | Arena Operating Expenses | | 17,660 | 29,723 | 39,372 | 45,260 | 5,000 | 45,000 | |
| 7050 | Facility Insurance | | - | - | - | - | - | - | |
| 8110 | Contracts/Agreements | | - | - | - | - | 7,500 | 34,300 | |
| 8110 | Contracts/Agreements - BCRA | | - | - | - | - | 12,000 | - | |
| | | | 17,660 | 29,723 | 39,372 | 45,260 | 63,014 | 119,000 | |
| Bridgetown Pool BCRA - Jim indicated no repairs/maintenance amounts for 25/26. | | | | | | | | | |
| 8010 | Operational Materials/Supplies | | 2,751 | 2,196 | 34,827 | 8,022 | 3,000 | 5,000 | |
| 8110 | Contracts/Agreements - BCRA | | - | - | - | - | 5,000 | 5,000 | |
| | | | 2,751 | 2,196 | 34,827 | 8,022 | 8,000 | 10,000 | |
| Parks & Trails Maintenance | | | | | | | | | |
| 6000 | WAGES/SALARIES | PARKS | 23,824 | 25,445 | 65,343 | 68,752 | 136,307 | 318,800 | |
| 6001 | Wages Parks and Trails | PARKS | 18,611 | 23,788 | 27,091 | - | - | - | |

| | | | | | | | | |
|-------------------------|--------------------------------------|---------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 6002 | OVERTIME WAGES | PARKS | - | 169 | 787 | 20 | - | 1,000 |
| 6005 | Part Time Wages & Salaries | PARKS | 298 | 5,682 | 1,178 | - | - | - |
| 6010 | Group Benefits (Medical) | PARKS | 11,730 | 13,929 | 26,100 | - | 31,351 | 12,800 |
| 6011 | MISCELLANEOUS BENEFITS | PARKS | - | - | - | 3,744 | - | 17,500 |
| 6012 | EI Expense | PARKS | - | - | - | 1,562 | - | 3,200 |
| 6013 | WCB Expense | PARKS | - | - | - | 1,804 | - | 13,700 |
| 6014 | Pension (Other) Expense | PARKS | - | - | - | 1,228 | - | 9,500 |
| 6020 | Training/Education | PARKS | - | 69 | - | - | - | - |
| 6300 | Internal Shared Services | PARKS | - | - | - | - | - | - |
| 6470 | Waste Resource Management - Expenses | PARKS | - | - | 47 | 246 | - | 1,500 |
| 7010 | Electrical | | | | | | | 500 |
| 7030 | Building/Facility Maintenance | PARKS | 44 | 110 | 429 | 69 | - | 14,400 |
| 8010 | Operational Materials/Supplies | PARKS | - | - | - | - | 10,000 | 24,700 |
| 8090 | Uniforms/Clothing | PARKS | - | - | - | - | - | - |
| 7100 | Maintenance Tools/equipment | PARKS | - | - | - | - | 5,000 | 5,000 |
| 7038 | Canada Day | PARKS | 61 | - | - | - | - | - |
| 7040 | Jubilee Park | PARKS | 7,120 | 8,282 | 5,697 | 4,899 | 5,000 | 20,100 |
| 7045 | Ball Field/Soccer Field | PARKS | 1,067 | 2,380 | 2,068 | 6,034 | 2,500 | 3,800 |
| | Bear River Comfort Station | | | | | | | 15,100 |
| 7049 | Other Programs | PARKS | 304 | - | - | - | - | - |
| 7052 | Upper Clements Picnic Park | PARKS | 3,375 | 1,958 | - | 1,324 | - | - |
| 7100 | Maintenance Tools/equipment | PARKS | - | - | 531 | - | - | - |
| 7510 | VEHICLE/EQUIPMENT Fuel | PARKS | - | - | - | - | - | - |
| 8010 | Operational Materials/Supplies | PARKS | 2,309 | 107 | 19,059 | 20,946 | - | - |
| 8090 | Uniforms/Clothing | PARKS | 122 | 1,532 | 44 | 37 | - | - |
| 8150 | Grants to Organizations | PARKS | 23,813 | 15,500 | - | - | - | - |
| 9010 | Interest on Short Term Borrowing | PARKS | - | - | 162,912 | 41,826 | - | - |
| 9300 | Capital Expenditures | PARKS | - | - | 1,403 | - | - | - |
| 9463 | Strategic Initiatives | PARKS | - | - | - | - | 50,000 | - |
| | | | 92,678 | 98,951 | 312,689 | 152,491 | 240,157 | 461,600 |
| Library Services | | | | | | | | |
| 8010 | Operational Materials/Supplies | | - | - | - | - | 1,000 | 1,000 |
| | Electrical | | - | - | - | - | 1,000 | 2,000 |
| | Water/Sewer | | - | - | - | - | 500 | 1,000 |
| 8110 | Contracts/Agreements | | - | - | - | - | 8,256 | 12,900 |
| 9620 | Library Contribution | LIBRARY | 130,700 | 130,700 | 130,700 | 130,700 | 143,770 | 147,700 |
| | | | 130,700 | 130,700 | 130,700 | 130,700 | 154,526 | 164,600 |
| | Total Expenditures | | 19,688,056 | 21,437,247 | 22,846,251 | 26,262,833 | 27,304,576 | 29,077,200 |



INFORMATION REPORT

Report To: Committee of the Whole
Meeting Date: February 19, 2026
Prepared By: Paul Wills, Director of Finance
Subject: 2026-2027 Draft Capital Budget

ORIGIN

This report highlights for Council the items that have changed significantly in the draft 2026-2027 Capital Budget.

LEGISLATIVE AUTHORITY

Section 451(1) the *Municipal Government Act* states:

Prescription of accounting methods

451 (1) The Minister may prescribe the

- (a) system of accounting to be used by municipalities and the form in which records shall be kept and funds accounted for;
- (b) information to be provided by municipalities to the Minister and when it shall be provided;
- (c) manner in which municipal accounts are to be audited and the reports to be provided by municipal auditors;
- (d) circumstances and manner in which a report or submission to the Minister is to be certified by an auditor;
- (e) minimum information to be included in a management letter;
- (f) form to be used for a type of report or submission to the Minister.

(2) The exercise by the Minister of the authority contained in subsection (1) is regulations within the meaning of the Regulations Act.

(3) The Minister may prescribe different systems for different classes of municipality.

Financial Reporting and Accounting Manual – Department of Municipal Affairs

Section 2(4) Minimum Standards for Financial and Statistical Reporting Requirement

(a) Section 451(1)(b) of the *Municipal Government Act* states that the Minister may prescribe the information to be provided by the municipalities and villages to the Minister and when it shall be provided.

(b) Municipalities and villages must submit the following reports on or before the following dates.

| Report | Required Date for Submission |
|---|------------------------------|
| 6. Statements of Estimates (A and B) – see Section 4(5) | September 30 |

BACKGROUND

Over the past several years the County has approved the capital budget in March/April each year. In order achieve this timeline the budget process started in mid-November.

DISCUSSION

In preparation of the upcoming Capital Budget Session Capital Investment Plan (CIP), it’s important to note a few things:

- Although the CIP is required by the Province for the next five years, the focus should be on the 2026-2027 portion of the plan. Future years will likely change every year as the CIP is updated.
- It is anticipated that there may be less capital grant opportunities this year, due to Provincial cost saving measures, to help offset some of the CIP costs.
- It should also be noted that if we were to implement the CIP as submitted, by the end of year 5 (2031) most of our reserves would be depleted.

FINANCIAL IMPLICATIONS

The financial implications of early budget approval can be significant, as it may lead to a more streamlined and efficient budgeting process. Early approval can result in quicker decision-making and resource allocation, which can be beneficial for both the government and the public.

POLICY IMPLICATIONS

There are no policy impacts resulting from this report.

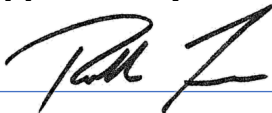
ATTACHMENTS

N/A

Prepared by:

Paul Wills, CPA, CMA
Director of Finance

Approved by:



Rob Frost
Chief Administrative Officer

Approval Date:

February 13, 2026

(Date)

2027-2028

| | | | | | | | | | | | | | | | | |
|---|--|------------------|----------------|---------------|------------------|------------------|---------------|----------------|------------------|------------------|----------------|------------------|------------------|----------|----------------|----------------|
| IT System Replacements | Includes laptops, desktops, network devices, servers, and computer peripherals | 50,000 | 35,000 | 15,000 | - | - | - | - | - | - | - | - | - | - | - | |
| Municipal Roads Rehabilitation | | 400,000 | - | - | - | 400,000 | - | - | - | - | - | - | - | - | - | |
| Granville Street Bridgetown Water / Sewer - Ph. 1 | | 3,500,000 | - | - | - | 500,000 | | 1,050,000 | - | 550,000 | - | 1,400,000 | - | - | - | |
| Bridgetown Sports Hub Building | Project led by ACROSS | 600,000 | 200,000 | - | - | - | - | - | - | - | - | 200,000 | - | 200,000 | - | |
| BR Water System Upgrades | Storage Tank, results of GUDI Study | 500,000 | - | - | - | 73,000 | - | - | - | 427,000 | - | - | - | - | - | |
| East End Water / Sewer Extensions - Ph. 1 | Brooklyn Rd | 2,000,000 | - | - | - | 700,000 | - | - | - | - | 800,000 | 500,000 | - | - | - | |
| PW Equipment Upgrades | Excavator | 300,000 | - | - | - | - | - | - | - | - | - | - | - | - | 300,000 | |
| Accessibiltiy Upgrades - County Wide | Raven haven accessible platform & dock + other small items | 50,000 | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Alden Hubley Phase 1 | | 400,000 | - | - | - | - | - | - | - | - | 400,000 | - | - | - | - | |
| Wastewater Treatment upgrades | step screen @ CW | 250,000 | - | - | - | - | - | - | 250,000 | - | - | - | - | - | - | |
| Replacement Half Ton Truck (2) | | 110,000 | - | - | - | - | - | - | - | - | - | - | - | - | 110,000 | |
| Small Loader or Skid Steer for GF | | 250,000 | - | - | - | - | - | - | - | - | - | - | - | - | 250,000 | |
| Sewer Inspections | | 50,000 | - | - | - | - | - | 50,000 | - | - | - | - | - | - | - | |
| Total 2027-2028 Capital Plan | | 8,460,000 | 285,000 | 15,000 | - | 1,673,000 | - | - | 1,100,000 | 250,000 | 977,000 | 1,200,000 | 2,100,000 | - | 200,000 | 660,000 |
| Subtotal | | | 92,154 | - | 15,000 | 3,621,062 | 1,482,791 | 37,050 | 279,942 | 284,624 | 1,744,666 | - | 165,189 | - | 317,121 | |
| Additions | | | - | 15,000 | - | 928,181 | | 55,000 | 84,700 | 667,900 | 165,533 | 341,405 | | | | |
| Estimated Balance March 31, 2027 | | | 92,154 | - | 3,621,062 | 2,410,972 | 37,050 | 334,942 | 369,324 | 2,412,566 | 344 | 24,284 | | | | |

2028-2029

| | | | | | | | | | | | | | | | | |
|---|--|------------------|---------------|---------------|------------------|------------------|---------------|----------------|----------------|------------------|----------------|----------------|----------------|----------|----------|------------------|
| IT System Replacements | Includes laptops, desktops, network devices, servers, and computer peripherals | 50,000 | 35,000 | 15,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| Municipal Roads Rehabilitation | | 400,000 | - | - | - | 400,000 | - | - | - | - | - | - | - | - | - | - |
| Granville Street Bridgetown Water / Sewer - Ph. 2 | Phase II | 2,500,000 | - | - | - | 1,138,000 | - | 333,375 | - | 195,375 | - | 833,250 | - | - | - | - |
| Bridgetown Pool Replacement | | 4,000,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 4,000,000 |
| East End Water / Sewer Extensions - Ph. 2 | | 2,000,000 | - | - | - | 1,000,000 | - | - | 1,000,000 | - | - | - | - | - | - | - |
| Small Plow Truck | | 250,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 250,000 |
| Accessibility Upgrades - County Wide | | 50,000 | - | - | - | - | - | - | 50,000 | - | - | - | - | - | - | - |
| Alden Hubley Phase 2 | | 250,000 | - | - | - | 125,000 | - | - | - | - | - | 125,000 | - | - | - | - |
| Water System Upgrades | MV & BR | 250,000 | - | - | - | - | - | - | - | - | - | 250,000 | - | - | - | - |
| Replace Half Ton Truck (2) | | 110,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 110,000 |
| Charlie's Trail upgrades to platforms | | 30,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 30,000 |
| Bridgetown Ballfield upgrades | Fence, dugouts | 40,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 40,000 |
| Scotney Pathway upgrades | | 25,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 25,000 |
| Total 2028-2029 Capital Plan | | 9,955,000 | 35,000 | 15,000 | - | 2,663,000 | - | - | 333,375 | 1,050,000 | 195,375 | 375,000 | 833,250 | - | - | 4,455,000 |
| Subtotal | | | 57,154 | - 15,000 | 3,621,062 | - 252,028 | 37,050 | 334,942 | 35,949 | 1,362,566 | - 195,031 | - 350,716 | | | | |
| Additions | | | - | 15,000 | - | 928,181 | | 55,000 | 84,700 | 667,900 | 195,553 | 359,605 | | | | |
| Estimated Balance March 31, 2027 | | | 57,154 | - | 3,621,062 | 676,153 | 37,050 | 389,942 | 120,649 | 2,030,466 | 522 | 8,889 | | | | |

2029-2030

| | | | | | | | | | | | | | | | | | | |
|---|--|------------------|---------------|---------------|------------------|------------------|--------------|---------------|----------------|------------------|----------------|----------------|------------------|----------------|----------|----------------|----------|---------------|
| IT System Replacements | Includes laptops, desktops, network devices, servers, and computer peripherals | 50,000 | 35,000 | 15,000 | - | - | - | - | - | - | - | - | - | - | - | | | |
| Municipal Roads Rehabilitation | | 400,000 | - | - | - | 350,000 | - | - | - | - | - | - | - | - | 50,000 | | | |
| Granville Street Bridgetown Water / Sewer - Ph. 3 | | 2,500,000 | - | - | - | 1,247,750 | - | 207,000 | - | 212,000 | - | 833,250 | - | - | - | | | |
| Recreation Infrastructure Upgrades | | 100,000 | - | - | - | - | - | - | - | - | - | 50,000 | - | - | 50,000 | | | |
| Granville Ferry Water Tower | | 4,000,000 | - | - | - | - | - | 2,500,000 | - | - | - | 500,000 | 500,000 | - | 500,000 | | | |
| Accessibility Upgrades - County wide | | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | 50,000 | | | |
| Alden Hubley Phase 3 | | 150,000 | - | - | - | - | - | - | - | - | 150,000 | - | - | - | - | | | |
| Wastewater Treatment upgrades | | 250,000 | - | - | - | - | - | 210,000 | - | - | - | - | - | - | 40,000 | | | |
| Water system upgrades | | 150,000 | - | - | - | - | - | - | - | - | 150,000 | - | - | - | - | | | |
| Fleet Replacements | | 120,000 | - | - | - | - | - | - | - | - | - | - | - | - | 120,000 | | | |
| Shannon River Canoe Access Park | | 20,000 | - | - | - | - | - | - | - | - | - | - | - | - | 20,000 | | | |
| Cornwallis Veterans Park | | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | 50,000 | | | |
| Total 2029-2030 Capital Plan | | 7,840,000 | 35,000 | 15,000 | - | 1,597,750 | - | - | 207,000 | 2,710,000 | 212,000 | 300,000 | 1,383,250 | 500,000 | - | 880,000 | | |
| Subtotal | | | 22,154 | - | 15,000 | 3,621,062 | - | 921,597 | 37,050 | 389,942 | - | 86,351 | - | 679,534 | - | 211,478 | - | 291,111 |
| Additions | | | - | 15,000 | - | - | 928,181 | - | 55,000 | 84,700 | 667,900 | 212,200 | - | - | - | - | - | 366,105 |
| Estimated Balance March 31, 2027 | | | 22,154 | - | 3,621,062 | - | 6,584 | 37,050 | 444,942 | - | 1,651 | - | 11,634 | 722 | - | - | - | 74,994 |

2030-2031

| | | | | | | | | | | | | | | | | |
|---|--|-------------------|----------------|---------------|------------------|------------------|---------------|----------------|------------------|------------------|------------------|------------------|------------------|----------------|----------------|------------------|
| IT System Replacements | Includes laptops, desktops, network devices, servers, and computer peripherals | 50,000 | - | 15,000 | - | - | - | - | - | - | - | - | - | - | - | 35,000 |
| Municipal Roads Rehabilitation | | 500,000 | - | - | - | 500,000 | - | - | - | - | - | - | - | - | - | - |
| Recreation Infrastructure Upgrades | | 100,000 | - | - | - | - | - | - | - | - | - | 50,000 | - | - | - | 50,000 |
| Accessibility Upgrades - County wide | | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 50,000 |
| Fleet Renewals | | 120,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 120,000 |
| Equipment Renewals | | 300,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 300,000 |
| Total 2030-2031 Capital Plan | | 1,120,000 | - | 15,000 | - | 500,000 | - | - | - | - | - | 50,000 | - | - | - | 555,000 |
| Subtotal | | | 22,154 | - | 15,000 | 3,621,062 | - | 493,416 | 37,050 | 444,942 | - | 1,651 | - | 11,634 | 722 | 74,994 |
| Additions | | | - | 15,000 | - | - | 928,181 | - | - | 55,000 | - | 84,700 | 667,900 | 228,867 | - | 368,055 |
| Estimated Balance March 31, 2027 | | | 22,154 | - | 3,621,062 | 434,765 | 37,050 | 499,942 | 83,049 | 656,266 | 229,589 | 443,049 | | | | |
| 5-Year Capital Investment Plan | | 30,375,000 | 990,000 | 75,000 | - | 7,383,750 | 45,000 | - | 1,722,875 | 4,142,500 | 1,384,375 | 2,160,000 | 4,366,500 | 500,000 | 300,000 | 7,350,000 |
| | | 30,420,000 | | | | | | | | | | | | | | |
| | | - 45,000 | | | | | | | | | | | | | | |

New or existing project
Project Name Delaps Cove Wilderness Trail
Department
GL Account #
Project Number
Priority Ranking 5
Description Replacement of viewing platform and boardwalks along Delaps Cove Wilderness Trail.
Need for project Coastal trail has a number of wooden boardwalks that are close to or have reached end of life, and need to be replaced. A viewing platform at Bohaker Falls was assessed by engineering consultant in 2025 and was deemed to require upgrades.
Carryover Project Status N/A
Funding Source Details Municipal

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | 60,000 | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 2,000 | 2,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1-Good governance | |
| 2-Environmental stewardship | |
| 3-Economic development | |
| 4-Strong communities | |
| 5-Financial sustainability | |
| 6-Supports a strategic project | |
| 7-Supports a Core Program Enhancement | |
| 8-N/A-explain why project should be considered | |

Other Considerations

| | |
|--|---|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | y |
| 4. Required for health & safety | y |
| 5. Environmental impact - prevention or mitigation | y |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Other structures
Expected life of asset (yrs) 30

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | 5,000 | - | - | - | - | 5,000 |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 55,000 | - | - | - | - | 55,000 |
| | - | - | - | - | 60,000 | - | - | - | - | 60,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Jubilee Park Accessible Playground
Department
GL Account #
Project Number
Priority Ranking 5

Description
 New equipment, pathways, and accessible amenities at Jubilee Park playground.

Need for project
 The Jubilee natural playground was once an award-winning regional attraction. Much of the original playground equipment has been removed over time as it deteriorated, and remainder does not meet accessibility standards. Jubilee Park is an accessible park and destination that is well-used by residents and for special events. The park accommodates large numbers of users with a wide variety of abilities. A strong community partner group is supporting the planning and execution of this project.

Carryover Project Status
 N/A

Funding Source Details
 Provincial grant funding \$50,000 (application due February 2026) and community contributions \$50,000

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year | |
|-----------------------------|----------|----------|---|
| Purchased Goods/Services | 200,000 | | Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs. |
| Other | | | |
| Financing cost (calculated) | | | |
| Depreciation (calculated) | 6,667 | 6,667 | |
| Revenues earned | | | |

Strategic Plan Alignment

| | |
|---|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

| | |
|--|---|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | y |
| 4. Required for health & safety | y |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Other structures **Expected life of asset (yrs)** 30

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|---------------------------|------------------------------------|------------------|--------------|------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | 100,000 | - | - | - | - | 100,000 |
| Construction | - | - | - | - | 100,000 | - | - | - | - | 100,000 |
| | - | - | - | - | 200,000 | - | - | - | - | 200,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | 50,000 | - | - | - | - | 50,000 |
| Reserves - Capital | - | - | - | - | 100,000 | - | - | - | - | 100,000 |
| Reserves - Operating | - | - | - | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | 50,000 | - | - | - | - | 50,000 |
| | - | - | - | - | 200,000 | - | - | - | - | 200,000 |

New or existing project
Project Name Clementsvale Falls
Department
GL Account #
Project Number
Priority Ranking 5
Description Create parking area and pathway to scenic waterfall viewing area.
Need for project This county-owned property is undeveloped but will be a popular destination. Create driveway from paved road into parking area with accessible space, connected by short pathway to viewing and picnic area at Clementsvale Falls.
Carryover Project Status N/A
Funding Source Details Municipal

Annual impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | 80,000 | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 2,000 | 2,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1-Good governance | |
| 2-Environmental stewardship | |
| 3-Economic development | |
| 4-Strong communities | |
| 5-Financial sustainability | |
| 6-Supports a strategic project | |
| 7-Supports a Core Program Enhancement | |
| 8-N/A-explain why project should be considered | |

Other Considerations

| | |
|--|---|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | y |
| 4. Required for health & safety | y |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Misc. land improvements
Expected life of asset (yrs) 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | | | | | | | |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 80,000 | - | - | - | - | 80,000 |
| | - | - | - | - | 80,000 | - | - | - | - | 80,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Hollow Mountain Community Park
Department
GL Account #
Project Number
Priority Ranking 5

Description Completion of landscaping and access trails at Hollow Mountain Community Park.

Need for project The park was developed in 2025 but finish work and landscaping could not be completed due to winter conditions. The park includes an accessible loop trail, nature viewing area, multiuse singletrack trail, accessible parking area, and small play area. Completion will include landscaping, revegetation, and signage installation.

Carryover Project Status N/A

Funding Source Details Municipal

Annual impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | 15,000 | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 375 | 375 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

| | |
|--|---|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | y |
| 6. Significant impact if deferred | y |
| 7. Impacts other governments | |
| 8. Previously committed | y |

Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Misc. land improvements **Expected life of asset (yrs)** 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | 85,000 | 15,000 | 100,000 | 15,000 | - | - | - | - | - | 15,000 |
| | 85,000 | 15,000 | 100,000 | | | | | | | 15,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Munroe Lake Landing
Department
GL Account #
Project Number
Priority Ranking 5
Description Accessible parking area, picnic site, and boat launch beside Highway 8.
Need for project An informal parking area, driveway, and boat launch to access canoe routes has existed at this location for many years. The landowner has offered the property to the County. There is room for a small parking area, accessible picnic site, and canoe/kayak launch. This would be the only public water access along Highway 8. From Lake Munroe, many other canoe routes can be accessed.
Carryover Project Status N/A
Funding Source Details Municipal

Annual impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | 25,000 | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 625 | 625 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

- ~~1- Good governance~~
- ~~2- Environmental stewardship~~
- ~~3- Economic development~~
- ~~4- Strong communities~~
- ~~5- Financial sustainability~~
- ~~6- Support a strategic project~~
- ~~7- Support a Core Program Enhancement~~
- ~~8- N/A - explain why project should be considered~~

Other Considerations

- 1. Maintains a Core Program or Service
- 2. Mandated by law or contract
- 3. Asset at end of life cycle
- 4. Required for health & safety
- 5. Environmental impact - prevention or mitigation
- 6. Significant impact if deferred
- 7. Impacts other governments
- 8. Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Misc. land improvements **Expected life of asset (yrs)** 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|---------------------------|------------------------------------|------------------|--------------|------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 25,000 | - | - | - | - | 25,000 |
| | - | - | - | - | 25,000 | - | - | - | - | 25,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |
| | - | - | - | - | - | - | - | - | - | - |

New or existing project

Project Name Raven Haven Beachside Family Park

Department

GL Account #

Project Number

Priority Ranking 5

Description Replacement of deteriorated wooden deck and access structures. Upgrade pathways between parking, canteen, and waterfront to meet accessibility standards.

Need for project Access ramp, deck, stairs, and railing on east and south sides of canteen building are at end of life and require replacement. Access ramp does not meet accessibility standards. Pathways from parking area to canteen building and down to beach area do not meet accessibility criteria for grade or surface. Raven Haven is a unique and popular facility for residents and visitors, and accommodates a full range of ages and abilities.

Carryover Project Status N/A

Funding Source Details Municipal

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | 100,000 | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 3,333 | 3,333 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

- Maintains a Core Program or Service
- Mandated by law or contract
- Asset at end of life cycle
- Required for health & safety
- Environmental impact - prevention or mitigation
- Significant impact if deferred
- Impacts other governments
- Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service

New or replacement asset

Asset Category Other structures

2

4

Expected life of asset (yrs) 30

Estimated capital cost

| | Current Year Budget & Carryforward | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | | | | | | | |
| Engineering/consulting | - | - | - | 5,000 | - | - | - | - | 5,000 |
| Equipment | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | 95,000 | - | - | - | - | 95,000 |
| | - | - | - | 100,000 | - | - | - | - | 100,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Whispering Pines Park Wilmot
Department
GL Account #
Project Number
Priority Ranking 5

Description Accessible parking area and picnic site in eastern County.

Need for project Small accessible parking area and picnic site on county-owned lot in Whispering Pines neighbourhood.

Carryover Project Status N/A

Funding Source Details Municipal

Annual impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | 20,000 | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | | |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1-Good governance | |
| 2-Environmental stewardship | |
| 3-Economic development | |
| 4-Strong communities | |
| 5-Financial sustainability | |
| 6-Supports a strategic project | |
| 7-Supports a Core Program Enhancement | |
| 8-N/A-explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Misc. land improvements **Expected life of asset (yrs)** 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|-------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - | - | - | - |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Admin Building Assessment
Department
GL Account #
Project Number
Priority Ranking 5

Description Building assessment and recommendation for expansion

Need for project need more office and storage space at Admin Building

Carryover Project Status

Funding Source Details CCBF

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 2,500 | 2,500 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

- ~~1- Good governance~~
- ~~2- Environmental stewardship~~
- ~~3- Economic development~~
- ~~4- Strong communities~~
- ~~5- Financial sustainability~~
- ~~6- Supports a strategic project~~
- ~~7- Supports a Core Program Enhancement~~
- ~~8- N/A - explain why project should be considered~~

Other Considerations

- 1. Maintains a Core Program or Service
- 2. Mandated by law or contract
- 3. Asset at end of life cycle
- 4. Required for health & safety
- 5. Environmental impact - prevention or mitigation
- 6. Significant impact if deferred
- 7. Impacts other governments
- 8. Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Buildings **Expected life of asset (yrs)** 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | 100,000 | - | - | - | - | 100,000 |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 100,000 | - | - | - | - | 100,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name
Department
GL Account #
Project Number
Priority Ranking

Description

Need for project

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 1,250 | 1,250 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1-Good governance | |
| 2-Environmental stewardship | |
| 3-Economic development | |
| 4-Strong communities | |
| 5-Financial sustainability | |
| 6-Supports a strategic project | |
| 7-Supports a Core Program Enhancement | |
| 8-N/A-explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category **Expected life of asset (yrs)**

Estimated capital cost

| | Current Year Budget & Carryforward | | | | | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | Carryover | 2026/27 | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 50,000 | - | - | - | - | 50,000 |
| | - | - | - | - | 50,000 | - | - | - | - | 50,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name
Department
GL Account #
Project Number
Priority Ranking

Description

Need for project

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 17,500 | 17,500 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

1. Maintains a Core Program or Service
2. Mandated by law or contract
3. Asset at end of life cycle
4. Required for health & safety
5. Environmental impact - prevention or mitigation
6. Significant impact if deferred
7. Impacts other governments
8. Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category **Expected life of asset (yrs)**

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | 15,000 | - | - | - | - | 15,000 |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 685,000 | - | - | - | - | 685,000 |
| | - | - | - | - | 700,000 | - | - | - | - | 700,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name County Wide Accessibility Upgrades
Department
GL Account #
Project Number
Priority Ranking 5

Description Upgrades to county infrastructure to accommodate accessibility requirements

Need for project Providing access to county properties and infrastructure

Carryover Project Status

Funding Source Details CCBF

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | | |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Other structures **Expected life of asset (yrs)** 30

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|---------------------------|------------------------------------|------------------|--------------|------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 30,000 | - | - | - | - | 30,000 |
| | - | - | - | - | - | - | - | - | - | 30,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | - | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |
| | - | - | - | - | - | - | - | - | - | - |

New or existing project
Project Name Critical Infrastructure Upgrades SCADA
Department
GL Account #
Project Number
Priority Ranking 5

Description Upgrades to critical municipal infrastructure to accommodate digital monitoring and control

Need for project digital controls and monitoring to increase efficiencies and increase useful lifetime of critical equipment

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | | |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

- Maintains a Core Program or Service
- Mandated by law or contract
- Asset at end of life cycle
- Required for health & safety
- Environmental impact - prevention or mitigation
- Significant impact if deferred
- Impacts other governments
- Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Other equipment **Expected life of asset (yrs)** 10

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 35,000 | - | - | - | - | 35,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Emergency Generators - Critical Infrastructure
Department
GL Account #
Project Number
Priority Ranking 5

Description Emergency Generators for critical infrastructure

Need for project Backup power supply in case of power failures to run critical infrastructures throughout the county.

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 20,000 | 20,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

- ~~1- Good governance~~
- ~~2- Environmental stewardship~~
- ~~3- Economic development~~
- ~~4- Strong communities~~
- ~~5- Financial sustainability~~
- ~~6- Supports a strategic project~~
- ~~7- Supports a Core Program Enhancement~~
- ~~8- N/A - explain why project should be considered~~

Other Considerations

- 1. Maintains a Core Program or Service
- 2. Mandated by law or contract
- 3. Asset at end of life cycle
- 4. Required for health & safety
- 5. Environmental impact - prevention or mitigation
- 6. Significant impact if deferred
- 7. Impacts other governments
- 8. Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Other equipment
Expected life of asset (yrs) 10

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 200,000 | - | - | - | - | 50,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Municipal Roads Rehabilitation
Department
GL Account #
Project Number
Priority Ranking 5
Description County wide program to repair and upgrade roads as needed.
Need for project Annually, Ongoing
Carryover Project Status
Funding Source Details CCBF

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 33,333 | 33,333 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|---|--|
| 1-Good governance | |
| 2-Environmental stewardship | |
| 3-Economic development | |
| 4-Strong communities | |
| 5-Financial sustainability | |
| 6-Supports a strategic project | |
| 7-Supports a Core Program Enhancement | |
| 8-N/A-explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Access Rds & patch paving
Expected life of asset (yrs) 15

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|---------------------------|------------------------------------|------------------|--------------|------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 500,000 | - | - | - | - | 500,000 |
| | - | - | - | - | 500,000 | - | - | - | - | 500,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |
| | - | - | - | | | | | | | - |

New or existing project
Project Name Public Works Trailers
Department
GL Account #
Project Number
Priority Ranking 5

Description Trailers for tools and materials for paving and water breaks

Need for project Need for material and tool storage for Public Works

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 3,000 | 3,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1. Good governance | |
| 2. Environmental stewardship | |
| 3. Economic development | |
| 4. Strong communities | |
| 5. Financial sustainability | |
| 6. Supports a strategic project | |
| 7. Supports a Core Program Enhancement | |
| 8. N/A - explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Other equipment
Expected life of asset (yrs) 10

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|---------------------------|------------------------------------|------------------|--------------|------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | 30,000 | - | - | - | - | 30,000 |
| Construction | - | - | - | - | - | - | - | - | - | - |
| | - | - | - | - | 30,000 | - | - | - | - | 30,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |
| | - | - | - | | | | | | | - |

New or existing project
Project Name Public Works Upgrades
Department
GL Account #
Project Number
Priority Ranking 5
Description Upgrade to shops to accommodate equipment needs in Granville Ferry.
Need for project Existing shop is not heated and does not have capacity for salt storage.
Carryover Project Status
Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 2,500 | 2,500 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

- ~~1. Good governance~~
- ~~2. Environmental stewardship~~
- ~~3. Economic development~~
- ~~4. Strong communities~~
- ~~5. Financial sustainability~~
- ~~6. Supports a strategic project~~
- ~~7. Supports a Core Program Enhancement~~
- ~~8. N/A - explain why project should be considered~~

Other Considerations

- 1. Maintains a Core Program or Service
- 2. Mandated by law or contract
- 3. Asset at end of life cycle
- 4. Required for health & safety
- 5. Environmental impact - prevention or mitigation
- 6. Significant impact if deferred
- 7. Impacts other governments
- 8. Previously committed

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Buildings
Expected life of asset (yrs) 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | | | | | | | |
|---------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 100,000 | - | - | - | - | 100,000 |
| | - | - | - | - | - | - | - | - | - | 100,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - | - | - | - |

New or existing project
 Project Name
 Department
 GL Account #
 Project Number
 Priority Ranking

Replacement Half Ton Truck (2); animal control/PW

5

Planned replacement of beyond useful lifetime vehicles and equipment

Ongoing need for replacement vehicles for multiple departments that have achieved their useful lifetime.

Municipal

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 25,714 | 25,714 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

- ~~1- Good governance~~
- ~~2- Environmental stewardship~~
- ~~3- Economic development~~
- ~~4- Strong communities~~
- ~~5- Financial sustainability~~
- ~~6- Supports a strategic project~~
- ~~7- Supports a Core Program Enhancement~~
- ~~8- N/A - explain why project should be considered~~

Other Considerations

- 1. Maintains a Core Program or Service
- 2. Mandated by law or contract
- 3. Asset at end of life cycle
- 4. Required for health & safety
- 5. Environmental impact - prevention or mitigation
- 6. Significant impact if deferred
- 7. Impacts other governments
- 8. Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service
 New or replacement asset
 Asset Category

2

4

Vehicles Expected life of asset (yrs) 7

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | 180,000 | - | - | - | - | 180,000 |
| Construction | - | - | - | - | 180,000 | - | - | - | - | 180,000 |
| | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| Proposed Financing | | | | | | | | | | |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |
| | - | - | - | | | | | | | - |

New or existing project
Project Name Sewer Inspections
Department
GL Account #
Project Number
Priority Ranking 5

Description Sewer main inspections county wide

Need for project Annually, Ongoing video camera and inspection of municipal sewer mains county wide

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 1,250 | 1,250 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1. Good governance | |
| 2. Environmental stewardship | |
| 3. Economic development | |
| 4. Strong communities | |
| 5. Financial sustainability | |
| 6. Supports a strategic project | |
| 7. Supports a Core Program Enhancement | |
| 8. N/A - explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Sewer lines **Expected life of asset (yrs)** 40

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|--------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | 50,000 | - | - | - | - | 50,000 |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - | - | - | - | - |
| | - | - | - | - | 50,000 | - | - | - | - | 50,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Sewer Jetty Trailer
Department
GL Account #
Project Number
Priority Ranking 5

Description Sewer Jetty Trailer for Public Works

Need for project Equipment for cleaning municipal owned sewer lines.

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 15,000 | 15,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Other equipment
Expected life of asset (yrs) 10

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | 150,000 | - | - | - | - | 150,000 |
| Construction | - | - | - | - | - | - | - | - | - | - |
| | - | - | - | - | 150,000 | - | - | - | - | 150,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |

New or existing project
Project Name Sidewalks - Bear River
Department
GL Account #
Project Number
Priority Ranking 5
Description Reinstate deteriorating sidewalk in Bear River on the Clementsvale Road.
Need for project Provide safe sidewalks in the Community of Bear River
Carryover Project Status
Funding Source Details CCBF

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 10,000 | 10,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1. Good governance | |
| 2. Environmental stewardship | |
| 3. Economic development | |
| 4. Strong communities | |
| 5. Financial sustainability | |
| 6. Supports a strategic project | |
| 7. Supports a Core Program Enhancement | |
| 8. N/A - explain why project should be considered | |

Other Considerations

- Maintains a Core Program or Service
- Mandated by law or contract
- Asset at end of life cycle
- Required for health & safety
- Environmental impact - prevention or mitigation
- Significant impact if deferred
- Impacts other governments
- Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Sidewalks
Expected life of asset (yrs) 25

Estimated capital cost

| | Current Year Budget & Carryforward | | | | | | | | | |
|---------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 250,000 | - | - | - | - | 250,000 |
| | - | - | - | - | 250,000 | - | - | - | - | 250,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |
| | - | - | - | | | | | | | - |

New or existing project
Project Name Critical Infrastructure Upgrades SCADA
Department
GL Account #
Project Number
Priority Ranking 5

Description Upgrades to existing water utility in Hillside Drive Lequille and extend to Alden Hubley

Need for project extend water service area to include Alden Hubley from Hillside Drive

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | | |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

| | |
|--|--|
| 1- Good governance | |
| 2- Environmental stewardship | |
| 3- Economic development | |
| 4- Strong communities | |
| 5- Financial sustainability | |
| 6- Supports a strategic project | |
| 7- Supports a Core Program Enhancement | |
| 8- N/A - explain why project should be considered | |

Other Considerations

| | |
|--|--|
| 1. Maintains a Core Program or Service | |
| 2. Mandated by law or contract | |
| 3. Asset at end of life cycle | |
| 4. Required for health & safety | |
| 5. Environmental impact - prevention or mitigation | |
| 6. Significant impact if deferred | |
| 7. Impacts other governments | |
| 8. Previously committed | |

Note - Enter a "Y" for applicable reason(s).

Change of level of service
New or replacement asset
Asset Category Other equipment
Expected life of asset (yrs) 10

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|---------------------------|------------------------------------|------------------|--------------|------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 35,000 | - | - | - | - | 35,000 |
| Proposed Financing | | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
| From Operating | - | - | - | | | | | | | - |
| Fed/Prov Grants | - | - | - | | | | | | | - |
| Reserves - Capital | - | - | - | | | | | | | - |
| Reserves - Operating | - | - | - | | | | | | | - |
| Debt | - | - | - | | | | | | | - |
| Other Revenue | - | - | - | | | | | | | - |

New or existing project
Project Name Water System Upgrades - Margaretsville
Department
GL Account #
Project Number
Priority Ranking 5

Description Upgrades to Margaretsville Water Treatment Plant.

Need for project upgrade existing infrastructure, storage tank, wells, etc.

Carryover Project Status

Funding Source Details

Annual Impact on current operating budget for maintenance and operations

| | 1st year | 2nd year |
|-----------------------------|----------|----------|
| Purchased Goods/Services | | |
| Other | | |
| Financing cost (calculated) | | |
| Depreciation (calculated) | 3,000 | 3,000 |
| Revenues earned | | |

Consider snow removal/repairs & maintenance etc. for new assets. Asset replacement would not normally result in additional operational costs.

Strategic Plan Alignment

- ~~1. Good governance~~
- ~~2. Environmental stewardship~~
- ~~3. Economic development~~
- ~~4. Strong communities~~
- ~~5. Financial sustainability~~
- ~~6. Supports a strategic project~~
- ~~7. Supports a Core Program Enhancement~~
- ~~8. N/A - explain why project should be considered~~

Other Considerations

- 1. Maintains a Core Program or Service
- 2. Mandated by law or contract
- 3. Asset at end of life cycle
- 4. Required for health & safety
- 5. Environmental impact - prevention or mitigation
- 6. Significant impact if deferred
- 7. Impacts other governments
- 8. Previously committed

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Note - Enter a "Y" for applicable reason(s).

Change of level of service 2
New or replacement asset 4
Asset Category Water Treatment Plant **Expected life of asset (yrs)** 50

Estimated capital cost

| | Current Year Budget & Carryforward | | | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|------------------------|------------------------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|---------|
| | Forecast to 2026-03-31 | Remaining Budget | Total Budget | | | | | | | |
| Engineering/consulting | - | - | - | - | 10,000 | - | - | - | - | 10,000 |
| Equipment | - | - | - | - | 100,000 | - | - | - | - | 100,000 |
| Construction | - | - | - | - | 40,000 | - | - | - | - | 40,000 |
| | - | - | - | - | 150,000 | - | - | - | - | 150,000 |

Proposed Financing

| | Carryover | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | Total |
|----------------------|-----------|---------|---------|---------|---------|---------|-------|
| From Operating | - | - | - | - | - | - | - |
| Fed/Prov Grants | - | - | - | - | - | - | - |
| Reserves - Capital | - | - | - | - | - | - | - |
| Reserves - Operating | - | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - |